



**Global
Communities**
Partners for Good

Municipal Governance Program

QUARTERLY REPORT

July 1 – September 30, 2016

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ACRONYMS

ADM	Municipal Development Association
AMJOLU	Young Women Fighters Association
APRODER	Association for Rural Progress and Development
ASODEL	Association for Local Survival and Development
ARC	Appreciative Review of Capacity
BICU	Bluefields, Indian and Caribbean University
CAPS	Potable Water and Sanitation Committees
CEIMM	Multiethnic Women's Center for Studies and Investigations
CEPS	Center for Social Research and Advancement
CDM	Municipal Development Committee
CIG	Interagency Gender Commission
CoMAJ	Municipal Adolescent and Youth Council
CSO	Civil Society Organization
DAIN	Developing Applications and Infographics
FADCANIC	Foundation for the Autonomy and Development of Nicaragua's Atlantic Coast
FECONORI	Federation of Organizations of Persons with Disabilities
FUMSAMI	San Miguelitos Women's Foundation
ICCO	Interchurch Organization for Development Cooperation
IEEPP	Institute for Strategic Studies and Public Policies
LGBT	Lesbian, Gay, Bisexual and Transsexual
MDS RACCS	Sexual Diversity Movement
MGP	Municipal Governance Program
MINED	Ministry of Education
MINSA	Nicaraguan Department of Health
NGO	Non-Governmental Organization
NTON	Nicaraguan Obligatory Accessibility Standards
OCD	Organizational Capacity Development
PGR	General Budget of the Republic
PLC	Liberal Constitutional Party
PRODESA	Center for Advancement and Counseling in Research and Development in the Agricultural Sector
PwD	Person with Disabilities
RACCS	South Caribbean Coast Autonomous Region
RACCN	North Caribbean Coast Autonomous Region
TRANSMUNI	Municipal Transfer System
TROCAIRE	Irish Catholic Church Aid
URACCAN	University of the Autonomous Regions of the Nicaraguan Caribbean Coast

I. EXECUTIVE SUMMARY

Local Governance

2015 Municipal Budget oversight: Of the 130 projects proposed by MGP partner organizations and included in municipal budgets, 113 were registered in the Transmuni system as of September 30, 2016. Of these, financial implementation has begun on 85 projects (or 87%). 57% of the total funds allocated to partner organization projects have been distributed (approximately US\$1,236,382 million of a total US\$2,155,556).

Social Audits: This quarter, the Municipal Development Council (CDMs), Municipal Adolescent and Youth Council (CoMAJ), and Citizens Networks receiving support from Association for Rural Progress and Development (APRODER), Bluefields Indian and Caribbean University (BICU), and San Miguelitos Women's Foundation (FUMSAMI), respectively, participated in municipal council budget transparency sessions. Examples of the concerns expressed by the organizations during their social audit process were that participants questioned the quality of the materials used in the construction of a municipal road and in another municipality they requested that the municipal government complete construction on a road, Civil Society Organizations (CSOs) also questioned permits granted by the council for the removal of timber from forests, and other raised concerns about the lack of a strategic vision for investments in women's issues.

MGP – in partnership with Irish Catholic Church Aid (TROCAIRE) – invited members of CSOs and Community Based Organizations (CBOs) who have actually conducted social audits previously to get together to discuss their experience in the topic, what has worked and what has not, and discuss what can be done in a complex environment. The group recommended creating a blog and an online course on best practices in the use of Information Communication and Technology (ICT) and the central elements of implementing effective social audits to improve the online advocacy efforts of youth community leaders.

Municipal Council Sessions and other Advocacy activities: During this quarter, various MGP partner organizations began preparing for participation in the 2017 municipal budget consultation processes. The Santo Domingo, Muelle de los Bueyes and San Pedro de Lóvago CDMs participated in the organization and implementation of surveys on the needs of communities. BICU held trainings for the Bluefields, Corn Island, El Rama, and Laguna de Perlas CoMAJ to reinforce understandings of budget consultation processes.

Local Economic Development (LED) - MGP has continued to provide technical assistance to the El Progreso Cooperative in the 19 de Julio neighborhood in Bluefields and the Las Praderas Cooperative in Muelle de los Bueyes, South Caribbean Coast Autonomous Region (RACCS). These interventions are designed to meet the needs and demands of active and organized citizens and should improve the quality of life of these citizens.

Youth - The CoMAJs have demonstrated increased organizational autonomy in implementing initiatives at the local level: there is greater participation in initiatives to advance the rights of persons with disabilities; the Bluefields CoMAJ requested membership in the Bluefields Youth Roundtable; there is greater participation by young women with disabilities in forums and activities; the CoMAJ have independently implemented activities in their communities; and there is increased participation in municipal forums.

This quarter, the Youth Roundtable held its twelfth and thirteenth inter-institutional strengthening sessions, as contemplated by the organization's 2016 strategic plan. The main achievements of the session included advances in knowledge management, communications, visibility, project articulation, and sustainability components.

APRODER started their interventions in strengthening youth related activities this quarter by holding forums to establish CDM Youth Commissions, supporting the election of the Youth Commission Boards of Directors and proposed a project which allows students to obtain a university degree while studying in their municipality.

Women - This quarter, MGP partner organizations APRODER, BICU and FUMSAMI implemented activities to strengthen the capacities of local organizations they work with in understanding and addressing gender imbalances within their organizations and in developing communications campaigns and initiatives to combat gender-based violence which included inter-municipal forum for female youth members, radio programs and video forums.

Young women participating in the CoMAJ and women with disabilities participating in organizational activities in Laguna de Perlas, Corn Island, and Bluefields face street harassment and assault, the lack of recognition of female leadership in groups, and the lack of spaces for dialogue and reflection as daily realities. This quarter, MGP implemented activities to empower young women through conversational gatherings, workshops on gender relations, and exchange forums to combat commonly experienced forms of gender-based violence.

LGBTI - As part of their efforts to secure support for their agenda "Bluefields Public Policy on the Lesbian, Gay, Bisexual, and Transsexual (LGBT) Community," The Sexual Diversity Movement (MDS) members held meetings with representatives of different political parties, and successfully obtained a signed commitment from the Liberal Constitutional Party (PLC) in the build-up to the elections. The central issue agreed upon is to support MDS efforts to obtain legal status

Disabled Person Organizations (DPOs) - Organizations representing Persons with Disabilities (PwD), with MGP support, launched a campaign titled "My Rights Now, Join Me Now" in commemoration of the National Day for Persons with Disabilities on August 25. The campaign covered Bluefields, Corn Island, and Laguna de Perlas, and its goal was to promote the rights of persons with disabilities to obtain dignified work under equal conditions. To strengthen the capacities of the DPOs, MGP facilitated activities focused on the revision of organizational plans and increasing understandings of Law 763. Significant increased enthusiasm from PwD were seen in Laguna de Perlas, where participation in events doubled and even tripled in some cases compared to last year.

Fiscal Transparency

Local partner Institute for Strategic Studies and Public Policies (IEEPP) supported the 2016 Developing Applications and Infographics (DAIN) project where university students, and CSO representatives competed to create the best demos of cellphone apps and info graphics about public budgets and highway safety. Both the applications and info graphics needed to incorporate the use of the websites (www.nuestropresupuesto.org and www.mipresupuestomunicipal.org.ni) to monitor the national budget and the country's 153 municipal budgets. All showcased their creations at a closing event, which was attended by

101 competition participants from more than 10 universities. The winning app came from students from the National Engineering University.

MGP and IEEPP provided technical assistance to ten CSOs who used that newly acquired knowledge to produce six sector budget analyses and four citizens' budgets. Upon completion CSOs then held activities to share their results to raise awareness about budget monitoring issues, and provide target groups with information. Additionally, MGP facilitated a workshop for 25 local journalists (10 women) on the legal framework for designing and implementing budgets on the municipal level, current trends in budget implementation, and the use of open data as a tool in investigative journalism. Journalists then prepared their own reports on these topics. As a result, a total of 15 reports were entered into the contest – most of which relied on open data from the My Budget and Transmuni sites in their reporting.

Climate Change

After eight participatory sessions held in September 2015 and three specialized studies that included a biophysical analysis and updated maps, a socio-economic analysis, and a climate survey, the Bluefields Municipal Climate Change Adaptation Plan (MCCAP) was completed. In light of lessons learned from the development of local adaptation plans in Laguna de Perlas and Bluefields and the Bluefields MCCAP, MGP completed two of a total five phases of the development of the Corn Island Municipal Climate Change Adaptation Plan which is expected to be completed by the end of the calendar year.

The South Caribbean Coast Climate Change Alliance implemented three activities to raise public awareness about regional climate change positions and platforms. The Alliance hosted a regional forum in Wawashang, Laguna de Perlas with co-financing from MGP. It also participated in the national forum in Managua and the regional forum in Honduras. At each of these events, the Alliance raised awareness and advocated for the incorporation of Caribbean Coast platforms, helping build partnerships among environmentalists, indigenous populations, government institutions, and youth and women's groups.

MGP partner BlueEnergy wrapped-up their trainings on citizen participation and advocacy to 150 community members from Pueblo Nuevo and Laguna de Perlas. This training aims to improve and complement community organizing, dialogue with municipal and regional authorities, and participation in municipal forums to advocate for investments in climate change adaptation activities. Following the trainings, community members designed an advocacy plan. Municipal and regional officials also participated in the design of the advocacy plan.

MGP launched a Climate Change Awareness campaign which was developed using participatory processes including the evaluation and approval of campaign messages to identify local climate change priorities. Campaign materials were published in Creole, English, Spanish, and Miskito.

Citizen Participation in Electoral Processes

Ten organizations submitted project proposals under the MGP's call-for-proposals for its Citizen Participation in Electoral Processes component. Of those, four were selected. The projects cover 18 municipalities, including six department heads.

II. PLANNED ACCOMPLISHMENTS

Local Governance

Citizen Participation

2.1 Advances in the implementation of projects included in 2016 municipal budgets

Of the 130 projects proposed by MGP partner organizations and included in municipal budgets, 113 were registered in the Transmuni system as of September 30, 2016. Of these, financial implementation has begun on 85 projects (or 87%). 57% of the total funds allocated to partner organization projects have been distributed (approximately US\$1,236,382 million of a total US\$2,155,556 – see further details in the annex).

It is important to recognize that advances on some projects reported by local organizations that are monitoring implementation are not yet reflected in the Transmuni system – specifically in Muelle de los Bueyes and Santo Domingo. Authorities have reported delays in the implementation of certain projects. Procurement of materials for a number of projects is on-going, so these expenditures have not yet been reported in Transmuni.

Table # 1: Implementation of projects included in 2016 municipal budgets as of September 30, 2016 according to Transmuni data

#	Organization	Municipality	% of Municipal Budget Funds Distributed According to Transmuni Data (09/30/16)	Number of Projects Included in 2016 Municipal Budgets Reported by Partner Organizations	Number of Projects Included in 2016 Municipal Budgets as Confirmed by Transmuni Data (09/30/16)	Number of Projects that have Received Funding According to Transmuni Data (09/30/16)	Total Funding (C\$) Allocated to Projects Included in 2016 Municipal Budgets According to Transmuni Data (09/30/16)	Total Funds (C\$) Distributed to Projects Included in 2016 Municipal Budgets According to Transmuni Data (09/30/16)
1	APRODER/CDM	Muelle de los Bueyes	66.61%	30	28	17	14,938,637.30	9,187,227.88
2		San Pedro de Lóvago	57.59%	50	45	36	10,943,628.97	6,811,926.84
3		Santo Domingo	48.75%	38	34	26	34,039,474.82	18,480,586.02
4	BICU/CoMAJ	Bluefields	41.23%	4	2	2	1,121,250.00	935,836.86
5		Corn Island	59.05%	1	1	1	205,658.00	205,658.00
6		Laguna de Perlas	42.12%	3	2	2	1,179,780.00	179,780.00
7		El Rama	50.53%	2	0	0	0	0
8	FUMSAMI/Redes	San Miguelito	87.04%	1	1	1	12,000.00	13,500.00
9	Ciudadanas	El Almendro	91.50%	1	0	0	0.00	0.00
TOTAL				130	113	85	62,440,429.09	35,814,515.60
% of projects and funding				100%	86.92%	75.22%	100%	57.36%
					T/C 30/09/16		USD	USD
					28,9672		2,155,556.25	1,236,381.69

2.2 Partner organizations prepare for 2017 municipal budget consultation processes

During this quarter, various MGP partner organizations began preparing for participation in the 2017 municipal budget consultation processes. The following table shows some of the most significant preparations:

Table # 2: Preparations for 2017 municipal budget consultations

Partner Organizations and Local Organizations	Activities
APRODER and CDM	The Santo Domingo, Muelle de los Bueyes and San Pedro de Lóvago CDMs participated in the organization and implementation of surveys on the needs of communities and neighborhoods in the three municipalities. 2,437 people – 47% women – took the survey. Among the issues community members identified were road construction, water and sanitation, housing, support for the health and educational sectors, and funding to prevent violence against women, among others.
BICU and CoMAJ	BICU held trainings for the Bluefields, Corn Island, El Rama, and Laguna de Perlas CoMAJ to reinforce understandings of budget consultation processes. A radio spot developed for the Caribbean Youth campaign was updated to emphasize the importance of CoMAJ participation in budget consultation processes and the inclusion of initiatives that benefit the youth in municipal budgets. CoMAJ members began to identify needs and demands for proposals to municipal authorities during consultation processes. These include: lighting on public roads, sign language courses and translators for young people on Corn Island, renovations to the public school, repaving of the Laguna de Perlas municipal recreational court, renovations to the El Rama municipal market, use of the community center for municipal art classes, and in Bluefields, a seed fund for youth entrepreneurs and funding for activities to celebrate International Youth Week.
FUMSAMI and Citizens Networks	FUMSAMI held trainings for members of the San Miguelito and El Almendro Citizens Networks on citizen participation and advocacy, with an emphasis on budget consultations. FUMSAMI also held sessions with the Citizens Networks in each municipality to identify priority demands for inclusion in 2017 municipal budgets. The main needs identified include: access to potable water, housing, reforestation, and improvement to health care in rural areas. In urban areas, the needs included the lack of a local university, the prevention of violence against women, and support for children with disabilities, among others.

2.3 Partner organizations participate in municipal council budget transparency forums

This quarter, the CDMs, CoMAJ, and Citizens Networks receiving support from APRODER, BICU, and FUMSAMI, respectively, participated in municipal council budget transparency forums.

Table # 3: Partner organization participation in municipal council budget transparency forums

Municipality	Date	General Attendance at Budget Transparency Forums			Number of CDM, CoMAJ, and Citizens' Network Representatives		
		Total	Women	Men	Total	Women	Men
Muelle de los Bueyes	27-jul	280	120	160	78	34	44
Santo Domingo	28-jul	640	287	353	95	43	52
San Pedro de Lóvago	29-jul	128	74	54	27	17	10
El Rama	08-ago	30	13	17	4	3	1
Bluefields	09-ago	53	32	21	16	9	7
Bluefields	12-sep	61	34	27	14	8	6
El Almendro	13-jul	40	14	26	11	10	1
San Miguelito	18-jul	80	35	45	5	5	0
Total		1312	609	703	250	129	121
Percentages		100%	46%	54%	100%	52%	48%

A summary of the main concerns expressed by the organizations at the budget transparency forums follows:

- San Pedro de Lóvago:
 - Participants questioned the quality of the materials used in the construction of a municipal road. The municipal council explained that it received low-quality materials from a contractor, but that the materials have been returned and will be replaced with quality materials.
 - Participants also questioned permits granted by the council for the removal of timber from forests. The council explained that it has the authority to grant permits for the removal of timber for personal use, but not for commercial use. It encouraged citizens to report cases of illegal timber removal.
- Santo Domingo
 - Members of the rural community El Mono requested the implementation of various projects that were included in the municipal budget. The council explained that some of these projects are in the procurement phase while others have been scheduled for implementation and requested patience on the part of the population. The council also explained that the implementation of projects will likely be affected by the decrease in tax revenue from the mining industry, which has fallen by 50% for a second year in a row.
- Muelle de los Bueyes
 - Leaders of the Rubén Darío neighborhood requested that the municipal government complete construction on a road. Leaders from the 30 de Mayo neighborhood requested trash removal, because garbage trucks do not pass through the sector. The council explained that the road construction project is being completed and agreed to re-route garbage trucks to the 30 de Mayo neighborhood.
- El Almendro
 - The Citizens Network raised concerns about the lack of a strategic vision for investments in women's issues. The only budget item relating to women's

issues is funding for the maintenance and activities of the *casa materna*. The only budget item related to youth issues is funding for “youth scholarships,” and young people have complained that there is favoritism in the distribution of these scholarships.

- **San Miguelito**
 - The main issues discussed at the forum were approval by the population of the Santa María community for a potable water project they solicited from the municipality and the signing of a cooperation agreement between the mayor (as representative of the municipal council) and the Catalán San-Boi Sister City Fund, which is providing financing.
- **Bluefields**
 - Youth participants expressed concerns with advances in the implementation of the project to improve the Puerto El Bluff park and asked questions about the elimination of funding for the purchase of sports equipment, which was requested by the CoMAJ. Council members explained that there were delays in the remodeling of the park, but that renovations should be completed as scheduled.

Table # 4: Participation of partner organizations in municipal council sessions

Municipality	Date	General Attendance at Budget Transparency Forums			Number of CDM, CoMAJ, and Citizens Network Representatives		
		Total	Women	Men	Total	Women	Men
Muelle de los Bueyes	27-jul	280	120	160	78	34	44
Santo Domingo	28-jul	640	287	353	95	43	52
San Pedro de Lóvago	29-jul	128	74	54	27	17	10
El Rama	08-ago	30	13	17	4	3	1
Bluefields	09-ago	53	32	21	16	9	7
Bluefields	12-sep	61	34	27	14	8	6
El Almendro	13-jul	40	14	26	11	10	1
San Miguelito	18-jul	80	35	45	5	5	0
Total		1312	609	703	250	129	121
Percentages		100%	46%	54%	100%	52%	48%

2.4 Partner organizations increasingly incorporating a gender focus into activities

This quarter, a number of MGP partner organizations implemented activities to strengthen the capacities of local organizations they work with in understanding and addressing gender imbalances within their organizations and in developing communications campaigns and initiatives to combat gender-based violence.

APRODER

- ✓ Nine work sessions with the CDM Gender Commissions to design and provide follow-on for the implementation of each Commission's monthly action plan. Meeting with the Santo Domingo Gender Commission and MINSA representatives, where MINSA approved a request for an operational health center in the Camastro community, assigned a doctor and nurse to work at the center, and agreed to provide transportation funding for health workers and scheduled two workshops on health issues with the goal of strengthening the capacities of local health workers to provide medical attention to community members.
- ✓ Community Gender Equality Networks formed in each municipality. The networks have 72 members (50% women), and will provide support to the Gender Commissions in implementing awareness-raising activities to combat gender-based violence in their communities.
- ✓ Two half-day workshops on gender relations directed by members of the CDM Gender and Youth Commissions and the Community Gender Equality Networks held in each municipality.
- ✓ Ten radio programs on "Healthy Coexistence" with appearances by civil society and state institution representatives that spoke about reforms to Law 779, different types of domestic violence and human trafficking, and efforts being made in the municipality to address those issues.
- ✓ Video forums on cycles of gender-based violence held in high schools in three municipalities. 212 students (56% women) attended the forums. Four soccer tournaments held in Muelle de los Bueyes, with 100 children participating. Visits to communities and activities to raise awareness about gender-based violence and encourage prevention efforts.



Second workshop on gender relations in Santo Domingo. September 27, 2016.

BICU¹

- ✓ Two, two-day workshops for a mixed group of 30 young people from four CoMAJs. During the workshops, participants analyzed gender as a social construct. How do we live our identities? What does being a man and being a woman mean? How are gender identities expressed in different social contexts? Revisions were made to the CoMAJ action plans to encourage a focused and honest analysis of gender relations.
- ✓ Five forums for female CoMAJ youth members (and a couple of older women) held to open a conversation about the members' concerns regarding the disadvantages, inequalities, and barriers women face in Nicaraguan society (for example, violence in relationships, the relationship between mothers and daughters, teen pregnancy, human trafficking, sexist bias in educational institutions, violence against disabled women, and others). Two of these forums were held in Bluefields, two in El Rama, and one in Corn Island. Two additional forums will be held in Laguna de Perlas, and another forum will be held in Corn Island.
- ✓ Following these forums, female youth CoMAJ members in Bluefields were inspired to give talks in different neighborhoods in Bluefields. In the talks, the members provided a critical analysis of gender roles and stereotypes based on their own lived experiences. The talks led to a rich inter-generational conversation among the women of different ages that attended them. CoMAJ members in El Rama will give similar talks in October.
- ✓ An inter-municipal forum for female youth members from four CoMAJs was held, with the goal of increasing understandings about gender inequalities and the way they affect the lives of the participants. After two days of conversations and sharing experiences with gender-based violence, the participants began considering themselves as a support group and recognized each other as allies in the fight for women's rights. A second forum is scheduled for November in Corn Island, where participants will build on the conversations they had at this event.



Second gender workshop for members of the four CoMAJs. Bluefields. August 10 and 11, 2016.

¹ These activities were implemented with support from the MGP's organizational development component.

FUMSAMI

- ✓ FUMSAMI has emphasized the importance of active participation by women in public events, including municipal forum sessions through the radio program “The Essence of the Woman,” which is aired by *Radio Humedales*. Some of the issues addressed on the program include: citizen participation and local development, the participation of women and youth in public life, the importance of social audits, and tips on municipal laws, among others.
- ✓ As a result of advocacy efforts by the Citizens Networks, FUMSAMI has secured continued support from the San Miguelito municipal government for transportation stipends for women traveling to Managua for cervical and breast cancer treatment and prevention at the Ortiz-Gurdian Clinic since 2014. FUMSAMI and the El Almendro Citizens Network are attempting to secure a similar agreement from El Almendro’s municipal council and local MINSA office, and hope to include funding for the agreement in next year’s municipal budget.
- ✓ FUMSAMI held three gender workshops for members of the Citizens Networks. At the workshops, participants discussed gender relations and how those relations can present challenges to development, analyzed gender as a social construct, and looked at gender and citizenship. Network activists replicated these workshops in rural communities.
- ✓ Street activism events including video forums and recreational and cultural events related to citizen participation and women’s rights.



Left photo: First gender workshop. El Almendro. August 8, 2016.

Right photo: Workshop replica in El Pantano, San Miguelito. September 8, 2016.

2.5 Advances in local economic development initiatives

For MGP, local economic development processes should be rooted in the needs and demands of active and organized citizens and should improve the quality of life of these citizens. As such, MGP has continued to provide technical assistance to the El Progreso Cooperative in the 19 de Julio neighborhood in Bluefields and the Las Praderas Cooperative in Muelle de los Bueyes, RACCS. The El Progreso Cooperative used a participatory process to identify food security, climate change resilience, and the elimination of gender imbalances as central issues that it will address. The cooperative received legal recognition, which will allow it to access

funding through the government-run *Bono Productivo* program. The Las Praderas Cooperative completed the design of its business plan this quarter. The plan will be presented to ICCO. The cooperative also completed a market survey to explore opportunities for dairy product distribution in Bluefields. The following table contains further details:

Table # 5: Advances in local economic development initiatives

Organization	Advances
El Progreso Cooperative – 19 de Julio neighborhood	<ol style="list-style-type: none"> 1. The cooperative designed its vision statement and identified short-term, mid-term, and long-term goals. It also identified potential partner organizations and institutions that it can work with. The cooperative is becoming recognized as a local actor that contributes to municipal development in Bluefields. 2. An evaluation of the organization's current context was conducted. The evaluation identified internal strengths and weaknesses that should be addressed, as well as opportunities that should be capitalized on. 3. Development Plan covering the next four years designed. The plan clearly defines the cooperative's mission, vision, values, strategic objectives, priority issues, goals, and products, and identifies members that will be responsible for different projects and the resources necessary to accomplish goals. 4. Individual evaluations of cooperative members, which allow the cooperative to understand the socio-economic situation of each member and his/her understanding of climate change adaptation and the effects of climate change on livelihoods. 5. Members' forum to present and validate the El Progreso Cooperative Development Plan.
Las Praderas Cooperative	<ol style="list-style-type: none"> 1. Participatory design of a business plan that will be presented to ICCO and other aid organizations. Implementation of the plan will allow the cooperative to scale-up its business with regards to value-added for its dairy producers, and will allow the cooperative to support and represent a larger number of dairy producers in the region. 2. The business plan addresses the storage, processing, and commercialization of milk produced by the cooperative members for four different products: yogurt, quesillo, cheese, and cream. 3. Market survey on dairy products in Bluefields, which will help the cooperative understand commercial routes, prices, and market sectors, along with other data. The survey provided the cooperative with information about all of the stakeholders in the Bluefields dairy market. 4. Development of partnerships with other agricultural actors in the region. Cooperative members participated in a forum with the Masiguito Cooperative in Camoapa and in the Fourth Agriculture Congress, implemented by UPANIC.



Participatory design of the El Progreso Cooperative Development Plan. 19 de Julio neighborhood. July 27 and 28, 2016. Baseline study on cooperative members. July 1-8, 2016.



Session to make final edits to the Las Praderas Cooperative business plan before presentation to ICCO and aid organizations. August 8, 2016.

2.6 Youth activities

This quarter, the following youth activities were implemented by APRODER and BICU. It should be noted that – as mentioned in section 2.3 of this report – youth members are also playing an important role in gender activities implemented by the different projects.

APRODER

- ✓ Forums to establish CDM Youth Commissions were attended by 97 youth members (50% women).
- ✓ The Youth Commission Boards of Directors were elected through democratic processes by each CDM. The boards have seven members (three women). Each Commission has a membership of 20-25 young people that will support activities in their communities.
- ✓ The Muelle de los Bueyes CDM Youth Commission Board of Directors proposed a project to the municipal council. The project – “University in the Country” – is implemented by the National Autonomous University (UNAN, Sp.). The municipal government expressed willingness to help fund the program, which will benefit 100 young people in the municipality. The project allows students to obtain a university degree while studying in their municipality.

- ✓ The Santo Domingo municipal council gave legal recognition to the CDM Youth Commission. Legal recognition for the Muelle de los Bueyes and San Pedro de Lóvago Youth Commissions is expected in October 2016.

BICU

In August, the CoMAJ implemented various activities in commemoration of International Youth Week. Some of the main activities are described below:

Table # 6: International Youth Week activities

Date	Location	Activity	Implementing Organization
August 8	Bautista School	Video forum on the importance of caring for the environment.	COMAJ Corn Island
August 8	Morava Church	Youth march	COMAJ Laguna de Perlas
August 9	Municipal Auditorium	Discussion on the activities implemented by government institutions to address youth issues on the island	COMAJ Corn Island
August 9-10	Laguna and Hallower Schools	Workshops on gender-based violence prevention and leadership	COMAJ Laguna de Perlas
August 10	FADCANIC	Chess and dominos tournament	COMAJ Corn Island
August 10	Community Center	Movie forum on youth leadership	COMAJ Laguna de Perlas
August 11	Bautista Church	Christian youth concert	COMAJ Laguna de Perlas
August 11	Community Center	International Youth Week mural exhibition	COMAJ Corn Island
August 11	BICU	Sports activities	COMAJ Bluefields
August 12	FADCANIC – Gym	Youth march (“Youth present, youth future, let’s go forward”)	COMAJ Corn Island
August 12	BICU	Male and female indoor soccer	COMAJ Bluefields
August 12	BICU	Speech competition	COMAJ Bluefields
August 12	BICU	Discussion forum for youth female CoMAJ members on female leadership	COMAJ Bluefields
August 12	Municipal field and stadium	Sports activities	COMAJ Laguna de Perlas
August 13	Morava Church	Discussion forum for youth female CoMAJ members on female leadership.	COMAJ Laguna de Perlas
August 13	BICU	Boxing evening	COMAJ Bluefields
August 14	BICU	Forum with university students on the population program (<i>bono demográfico</i>)	COMAJ Rama



Youth march in Corn Island during International Youth Week. August 12, 2016.

2.7 Results of the APRODER project evaluation

In September, an evaluation of CDM organizational strengthening projects implemented by APRODER were completed. The evaluation findings emphasize the positive role played by APRODER in organizing and facilitating the projects, but also suggest that strategic partnerships with other national organizations like the Local Development Network (*Red Local*) should be established.

The evaluation also emphasizes the impressive organizational capacities of the Santo Domingo and Muelle de los Bueyes CDMs in the communities they represent. Their organizational capacities are evidenced by the high levels of citizen participation in budget consultation activities. However, the evaluation also notes that the management capacities of the CDMs are concentrated in the boards of directors, and that partnerships with community organizations they work with should be strengthened.

The main recommendation of the evaluation is that APRODER design an intervention strategy that addresses the CDMs' SWOT analyses and the general municipal context, and that APRODER not limit itself to replicating projects that it has implemented in the past.

Table # 7: Results of the APRODER project evaluation

Conclusions
<p>APRODER has played an important role as organizer and facilitator of CDM organizational strengthening activities, demonstrating local involvement and commitment. However, APRODER should establish strategic alliances with other national organizations such as the Local Development Network (<i>Red Local</i>).</p> <p>The Santo Domingo and Muelle de los Bueyes CDMs have strong organizational capacities in the communities they represent, as is evidenced by the results obtained through advocacy initiatives around projects included in municipal budgets. However, the CDMs' management capacities are concentrated mainly in the boards of directors, and as such, partnerships with community organizations should be strengthened.</p> <p>The CDMs do not have mid- or long-term action plans. CDM activities are implemented based on activities encouraged by the organizational strengthening program and initiatives implemented by local governments.</p>

The lack of participation and support from local governments in CDM activities is an organizational Achilles' heel that threatens to disrupt advocacy initiatives for public policies. In Muelle de los Bueyes, where there is a greater level of participation by government representatives, increased involvement and participation by government actors would still be desirable.

Neither CDM has established a sustainability strategy that responds to social and political realities, in particular the possibility that the upcoming municipal elections will alter the political landscapes of municipal governments.

The lack of enthusiasm among young people to join the CDMs is another factor that threatens the sustainability of the CDMs.

While local populations are aware of the CDMs, there is limited awareness of the role and function that the CDMs play in motivating citizen participation. While the role that CDMs play in municipal council sessions is recognized, local populations are not aware that a large number of the projects implemented by local governments receive funding as a result of CDM advocacy efforts.

Recommendations

APRODER

Define an intervention strategy that addressed the SWOT analyses of each CDM and the municipal context. APRODER should not limit itself to replicating projects that it has implemented in the past. Continuous feedback from stakeholders is essential so that projects can be adjusted to address the realities of each CDM.

Include an adult education component in trainings so that training materials and themes are better understood by members of the boards of directors and committees that do not know how to read and write.

It is important to involve the faith-based community in initiatives because it is a highly organized sector that focuses on youth development.

Continue strengthening community organization, legislation, and governance initiatives, especially by encouraging the participation of men and women in community organization committees that provide support for governance and citizen participation efforts.

Muelle de los Bueyes and Santo Domingo CDMs

Create strategic plans and action plans for programmatic sustainability that include a more objective and grounded vision of municipal realities.

Involve young people more actively in citizen participation activities and increase the focus on their interests. One recommendation for strengthening community leadership is the creation of volunteer youth groups that consistently attend activities along with current leaders in order to encourage generational takeover.

Increase fundraising by targeting other organizations active in the region (both national and international), and use social media to contact international aid organizations. Do not limit fundraising to programs that are implemented by the local government.

Increase the visibility of CDM activities and increase organizational advertising by, for example, launching communications campaigns on social media to attract youth interest.

San Pedro de Lóvago CDM

Reorganize the CDM to include stakeholders that have recognized leadership and management capacities in municipal development, particularly in rural areas where most of the municipal population is concentrated.

Membership in the CDM should not be limited to specific sectors of the municipal population, but should be plural and inclusive.

Provide new training and awareness raising activities for members of the board of directors.

In the three CDMs, advocacy efforts for municipal projects to support the most vulnerable populations should be improved, and the CDMs should monitor project implementation throughout the life of the project.

2.8 Advances in the Youth Roundtable

This quarter, the Youth Roundtable held its twelfth and thirteenth interinstitutional strengthening sessions, as contemplated by the organization's 2016 strategic plan. The main achievements of the session included advances in knowledge management, communications, visibility, project articulation, and sustainability components. For example, the Youth Roundtable designed a capacity strengthening plan for its member organizations, to be finalized once the results of organizational needs analyses are available. The Youth Roundtable also identified priority themes for research on youth issues and held activities to commemorate Youth Week.



Photos from the Youth Roundtable's thirteenth session in the RAACS.

2.9 MDS members receive psycho-social support

Personal well-being and self-esteem is essential to citizen participation. As such, Sexual Diversity Movement (MDS) and the Young Women Fighters Association (AMJOLU) established partnerships with the Center for Psycho-Social Support in Bluefields and with healthcare workers in El Rama. Negotiations around the partnerships began in mid-May and were formalized in July.

Participants have provided very positive feedback about the support they receive from the healthcare workers. They have emphasized the importance of group sessions, which provide the participants with a safe and private space to discuss social and emotional issues, the use of creative activities in group sessions, the introduction to new strategies for confronting discrimination, and the support from mental health professions. Participants have also found the timing of the mental health support – which comes as the project nears completion – to be very appropriate, because it will promote the sustainability of MDS activities.



Photos of MDS members participating in group session with CAPS mental health professionals.

2.10 Increase in participation by parents of MDS members in group sessions

The participation of mental health workers in group sessions with parents and family members of LGBT youth in El Rama and Bluefields has led to greater acceptance, support and recognition by parents of their children's sexual identities.

Through group sessions with parents and family members of LGBT youth, the family members have had the opportunity to interact with both their own children and other LGBT youth. This has helped the parents come to a better understanding of the social rejection their children feel as a result of social attitudes about their sexual identities. Some parents have begun to personally invite the parents of other youth members that still reject their children's identities to the meetings. At the sessions, parents have talked about the fact that the families of LGBT youth are also subject to discrimination and shaming. The reflective spaces offered by the meetings allow parents to better understand and support their children and their children's rights. Both the number of participants and the quality of the discussion at the sessions have increased.

2.11 MDS negotiate their political platform with party representatives

As part of their efforts to secure support for the "Bluefields Public Policy on the Lesbian, Gay, Bisexual, and Transsexual (LGBT) Community," MDS members held meetings with representatives of different political parties, and successfully obtained a signed commitment from the Liberal Constitutional Party (PLC) in the build-up to the elections. MDS has not yet been able to reach an agreement with the indigenous party, YATAMA. A meeting with the governing FSLN party has been scheduled. These activities are a product of the awareness-raising and advocacy efforts that were implemented on the municipal level, which MDS has used to negotiate its political platform with party representatives.

The central issues agreed upon with the PLC include the political, technical, and legal support of the PLC in MDS efforts to obtain legal status as an organization, support to purchase a plot of land to build a central office for the movement, and commitments to support public policies that favor the LGBT community.

The MDS will continue to lobby with public officials in Bluefields and El Rama as part of its advocacy and awareness-raising activities to ensure the passage of the municipal LGBT policy.

2.12 MDS creates committees for participation in municipal forums

While MDS members have participated in regular municipal council sessions in Bluefields and El Rama throughout the quarter, the MDS also formed a formal committee to present organizational project proposals during budget consultation meetings. The MDS also developed a document describing each of its proposed projects for lobbying activities with municipal councils and political party representatives.

The proposed projects include a request for a communal property that will house the movement's central office in Bluefields. Other proposals are focused on the needs of the population more broadly, and include requests for improvements to a recreational park on the island of El Bluff and the renovation of holding cells at local jails as a means of increasing citizen security.

2.13 MDS's awareness-raising strategy leads to increased acceptance of their demands by the general population

One of the successes of the "For Just and Equal Treatment" campaign was the airing of video spots produced with the participation of parents, youth, and local media representatives to raise awareness about the rights of the LGBT community. The radio program titled "Without Taboos," which aired in Bluefields and El Rama and featured the participation of mental health specialists that addressed issues of sexuality and debunked common taboos around sexual identities and diversity, was also a success. The participation of these experts has increased audience ratings on these programs and helped emphasize the need for respect for members on the LGBT community on the Caribbean coast.

2.14 A new phase of the Potable Water and Sanitation Committee (CAPS) project begins

Potable Water and Sanitation Committees (CAPS) Network activities in Bluefields – aimed at securing the inclusion of organizational project proposals in 2017 budgets – began this quarter with presentations about strategic needs for CAPS sustainability and water and sanitation management initiatives at a Bluefields municipal council session (Regular Session # 165-15).

Following the presentations, the municipal council voted to form a commission that will analyze the inclusion of water and sanitation initiatives in the 2017 budget. Municipal council members also recognized the importance of reforming Law 722 (Special Law on Potable

Water and Sanitation Committees) to support the sustainability of CAPS organizations on the autonomous Caribbean coast. The Executive Director of the CAPS Network received support from other civil society organizations and MGP partner organizations in preparing the presentation for the municipal council.



Members of the Bluefields CAPS board of directors discuss the organization's strategic needs with municipal council members.



Municipal council regular session # 165-15



Bluefields mayor responds to the CAPS presentation

2.15 Campaign to promote the inclusion of persons with disabilities in the workforce launched

Organizations representing persons with disabilities, with MGP support, launched a campaign titled "My Rights Now, Join Me Now" in commemoration of the National Day for Persons with Disabilities on August 25. The campaign covered Bluefields, Corn Island, and Laguna de Perlas, and its goal was to promote the rights of persons with disabilities to obtain dignified work under equal conditions. The campaign used T-shirts, blankets, and television and radio spots to spread campaign messages. The radio spots were aired in Creole, Spanish, and Miskito. On August 25, organizations representing persons with disabilities held a march in Bluefields along with CoMAJ youth members. During the campaign launch, other Bluefields organizations including MDS, BICU, and CoMAJ expressed their support at a press conference.

The communications campaign was a product of two workshops on communications and campaign development, and technical assistance provided by MGP through its organizational development component. Leaders of organizations representing persons with disabilities

from three municipalities participated in the workshops and trainings. It is clear that these organizations have increased capacities for developing campaign messages, identifying goals, and developing processes to validate messages both internally and externally. However, further efforts are needed to help the organizations refine campaign messages to make them more direct and attractive. The organizations also need to further improve their capacities to control the quality of production of campaign and communications materials.

2.16 Technical assistance improves organizational understanding of Law 763

This quarter, MGP implemented a workshop to reinforce understandings of Law 763 so that organizations representing persons with disabilities can better identify and make arguments for the inclusion of their project proposals into municipal budgets based on the law. The proposals developed by organizations in the municipalities focused on the rights of persons with disabilities to participate in the workforce, access educational opportunities, and access public spaces. One issue that was identified as a priority and needs further attention is expanding local understandings of the Nicaraguan Obligatory Standards (NTON, Sp.) on accessibility of public spaces (#12006-04), which will allow persons with disabilities to implement social audits of projects undertaken by municipal governments and guarantee quality control of public investments in accessibility for persons with disabilities. This will be a priority theme of upcoming FECONORI projects in the three municipalities.

2.17 People with Disabilities submit project proposals to be included in municipal budgets 2017

In the last quarter, Disabled Persons Organizations (DPO) submitted project proposals for during the budget consultation to the municipal authorities. These proposals are part of the action plans that organizations designed between January and March. A total of 12 proposals amounting to approximately USD\$52,500 were presented by the DPOs of Bluefields, and 12 proposals (for a total of USD\$22,000) by the DPOs of Corn Island. In both cases project proposals consist of infrastructure to ensure accessibility to homes and public places, construction rehabilitation; and activities to train staff in public NTON, training for interpreters, and travel to Managua for health care.

Particular challenges in this budget cycle were constant changes in the dates of consultation with the population; in the electoral context it meant that the majority of the community were not involved in the consultation sessions. For example the authorities moved the consultation process to an earlier date than what the regulation states. It was the DPOs that actually found out about the date change and informed the other organizations. Due to the date changes the DPO of Pearl Lagoon was not able to submit their proposal.

2.18 Onda Local radio program

This quarter, three of five total radio stories included in MGP's agreement with ASODODEL's *Onda Local* radio program were aired. This project takes advantage of the *Onda Local*

program to raise awareness about important local issues. The themes addressed this quarter included: participation in municipal budget consultation processes in Muelle de los Bueyes, Santo Domingo, and San Pedro de Lóvago, compliance with Law 779 on the prevention of gender-based violence on the South Caribbean Coast, and youth advocacy for local development in the South Caribbean Coast. While additional stories were produced this quarter, they will not be aired until mid-October. The stories can be heard on the *Onda Local* website.

Table #8: Onda Local radio programs

Program Name	Date	Link
"Revving Up for the Monitoring of Municipal Budget Implementation"	July 1, 2016	http://www.ondalocal.com.ni/ediciones/274-pilas-puestas/
Reporting on Muelle de los Bueyes		http://www.ondalocal.com.ni/produccion-radiofonica/275-siguiendo-el-hilo-al-presupuesto-municipal/
"Machista Violence: Compliance with Law 770 on the South Caribbean Coast"	July 31, 2016	
Reporting on Bluefields		
Youth in Action on the South Caribbean Coast	August 12, 2016	http://www.ondalocal.com.ni/producciones/290-juventudes-del-caribe-sur-actuan/
Report on the Bluefields CoMAJ		http://www.ondalocal.com.ni/producciones/291-juventudes-unidas-para-el-desarrollo-del-caribe-sur/



Audios of each radioshow are available con Onda Local website: www.ondalocal.com.ni

Organizational Development

2.19 Exchange forum builds awareness about social audits implemented by local organizations and community groups

On August 17 and 18, MGP – in partnership with TROCAIRE – held an exchange forum titled “Community Practices in Monitoring Public Resources.” Products of the activity include reports on 17 advocacy and social auditing projects, a practice notebook that defines essential elements in implementing social audits – including the municipal budget cycle – and minutes that explain the pedagogical focus of the activity. A total of 132 individuals from 30 municipalities participated in the forum and exchanged information about the realities and challenges of implementing social audits. Participants addressed the need for trainings on social audits for organizational leaders and the growing need for the development of regional partnerships to monitor the use of public resources.

As a result of the exchange forum, a number of MGP partner organizations and TROCAIRE created a stakeholder group to build awareness about efforts to monitor public expenditures in their municipalities. The stakeholder group has recommended creating a blog and an online course on best practices in the use of ICT and the central elements of implementing effective social audits to improve the online advocacy efforts of youth community leaders.

Table #9: Participants in social auditing events

Participants	# of Participants	Youth (under 30)	Adults	Women	Men
Members of organizations	108	29	79	74	34
Technical staff	24	4	19	11	12
Total	132	33	98	85	46



Managua, August 17. Forum “Community Practices in Monitoring Public Resources” gathered people from around 80 CSO’s and CBO’s.

2.20 CoMAJ demonstrates increased organizational autonomy

After identifying some of the barriers to participation for certain members of the CoMAJ – in particular young women – MGP held workshops with the CoMAJ boards of directors and work committees. The workshops addressed equitable gender relationships, methodologies for projects with youth and adolescents, the use of ICT to increase the visibility of organizational activities, and revisions to the CoMAJ action plans.

The CoMAJs have demonstrated increased organizational autonomy in implementing initiatives at the local level: there is greater participation in initiatives to advance the rights of persons with disabilities; the Bluefields CoMAJ requested membership in the Bluefields Youth Roundtable; there is greater participation by young women with disabilities in forums and activities; the CoMAJ have independently implemented activities in their communities; and there is increased participation in municipal forums. While the organizational levels of the CoMAJ vary across municipalities, each CoMAJ is demonstrating increased organizational autonomy and is not exclusively relying on MGP's partner organization BICU to implement activities. The challenge will be to ensure that the CoMAJs continue to implement activities despite the loss of funding. MGP will encourage continued efforts by the CoMAJs through trainings on reporting successes, improving communications strategies, and improving action plans.



Bluefields, September 8. Workshop on methodologies to work with youth with members of FECONORI and CoMAJ's.

2.21 Gender trainings have a positive impact on women's empowerment in the CoMAJ

Violence against women is one of the main barriers to civil participation by young women and adolescents. Young women participating in the CoMAJ and women with disabilities participating in organizational activities in Laguna de Perlas, Corn Island, and Bluefields face street harassment and assault, the lack of recognition of female leadership in groups, and the lack of spaces for dialogue and reflection as daily realities.

This quarter, MGP implemented activities to empower young women through conversational forums, workshops on gender relations, and exchange forums to combat commonly experienced forms of gender-based violence. The young women identified risk factors, including violence in relationships, unequal relationships at home and imbalances in the division of domestic duties, and male-dominated leadership in organizations, among others. They also identified ways that women can provide each other with support, including a domestic violence alert network, protection for regional activists, and guides for self-care, among others. Young women with disabilities played an important role in activities organized by the CoMAJ and drew comparisons with their efforts to advance their own rights while developing relationships with local female activists. These conversational forums for women

also resulted in the creation of a women's guide for self-care that can be distributed more broadly among women at the local level.



Young women of CoMAJ's gathered to talk about their gender challenges (Bluefields, September 23).

2.22 Four partner organizations have codes of conduct and administrative manuals

This quarter, technical assistance was provided to four organizations with legal status as part of MGP's organizational strengthening activities to improve organizational operations. The methodologies used during the technical assistance programs can be applied with other partner organizations in creating institutional instruments. The technical assistance was also directed at the organizations' technical staff, who were trained in monitoring the implementation of the instruments.

Table #10: Advances in organizations' operational capacities

Organization	Product	Status
San Miguelito Women's Foundation (FUMSAMI)	Code of Conduct	Completed
	Revisions to Administrative Manuals	Completed
Association for Rural Development (APRODER)	Code of Conduct	Completed
	Stipend Policy	Completed
	Updated Administrative Manual	Completed
Young Women Fighters Association (AMJOLU)	Code of Conduct	Completed
	Stipend Policy	Completed
	Updated Administrative Manual	Completed
blueEnergy Nicaragua	Organizational Manual	Undergoing final revision

2.23 Trainings for organizations representing persons with disabilities completed

As contemplated by the component's action plan, a total of XX activities to strengthen the capacities of organizations representing persons with disabilities were held this quarter. The activities focused on the revision of organizational plans and increasing understandings of Law 763. Significant increased enthusiasm from persons with disabilities was seen in Laguna de Perlas, where participation in events doubled and even tripled in some cases compared to last year. Some of the initiatives that helped spark this renewed enthusiasm were: changes in

meeting locations based on recommendations by persons with disabilities, announcements distributed by a local activist, and reminders about event dates from members of local FECONORI organizations.

As described earlier in this report, workshops on gender relations played an important role in activities this quarter. Individuals with disabilities often have to care for young children and other persons with disabilities, at the cost of taking good care of themselves. Important suggestions were made about addressing power imbalances in local FECONORI organizations, which have largely male leadership.

2.24 Fourteen trainings during this quarterly

This quarter, MGP facilitated 14 workshops to partner organizations in communication, the use of ICTs for the visibility their organizations, improving the understanding of gender relations and the gathering to exchange ideas and experiences on social auditing of public resources. These training included people with disabilities and the youth to ensure these normally excluded actors will be proactive actors of change.

Table #11: DO workshops during Q4 2016

Workshop / Module	Place	Date	Participants				
			T	M	F	-30	+30
Gender Module 1 with COMAJs	Bluefields	July 1 and 2	24	9	15	24	0
Communication w/ FECONORI Bluefields	Bluefields	July 13 and 14	25	11	14	6	19
Gender Module 3 w/ FECONORI Bluefields	Bluefields	July 15 and 16	24	12	12	5	19
Gender Module 2 FECONORI Pearl Lagoon	Pearl Lagoon	July 22 and 23	25	6	19	14	11
Communication w/ COMAJ's	Bluefields	July 28 and 29	22	8	14	21	1
Gender Module 2 w/ FECONORI Corn Island	Corn Island	August 5 and 6	24	7	17	5	19
Gender Module 2 w/ COMAJs	Bluefields	August 10 and 11	15	6	9	14	1
Gender Module 2 w/ FECONORI Pearl Lagoon	Pearl Lagoon	August 12 and 13	24	2	22	14	20
"Community Practices in Monitoring Public Resources."	Managua	August 17 and 18	108	34	74	29	79
Gender Module 3 w/ FECONORI Corn Island	Corn Island	August 30 and 31	25	5	20	3	22
TICs Module 1 w/ COMAJs	Bluefields	September 2, 3 and 4	23	11	12	23	0

Group Work Methodologies w/ COMAJ's and FECONORI	Bluefields	September 7 and 8	28	11	17	28	0
Communication w/ Aproder and Fumsami	Juigalpa	September 1 and 2	20	5	15	10	10
TICs Module 2 w/ COMAJs	Bluefields	September 9, 10, and 11	23	13	10	23	0
TOTAL		14	410	132	239	219	201

Fiscal Transparency

2.25 University students develop applications and infographics to monitor public budgets

As part of the 2016 Developing Applications and Infographics (DAIN) project, university students from different fields (systems engineering, graphic design, computer engineering, communications, etc.), civil society organization (CSO) representatives, and youth movement members gathered to create demos of applications and infographics about public budgets and highway safety. Both the applications and infographics incorporated use of the online platforms developed under the fiscal transparency program (www.nuestropresupuesto.org and www.mipresupuestomunicipal.org.ni) to monitor the national budget and the country's 153 municipal budgets.

At the closing event, which was attended by 101 competition participants from more than 10 universities², the students that designed applications and infographics to support the monitoring of public budgets expressed that this had been their first opportunity to learn about budget issues and discussed the need for greater understanding among young people about the use of national and municipal public resources. In addition to the competition participants, the event was attended by CSO representatives and public budget and highway safety specialists. It should be noted that the competition was held in partnership with Casa Pellas³, which advocated for driving safety.

2.26 Analysis of reforms to the 2016 General Budget of the Republic completed

At the beginning of September, the government proposed reforms to the General Budget of the Republic to National Assembly representatives. Limited information was made available about the proposed reforms because the Nicaraguan government refuses to comply with

² UCA; UNI; UNAN-RUCFA; UNAN FAREM Matagalpa; UENIC; ULAM; UPOLI; UNICIT; UNIVALLE; LAU (American University)

³ Nicaragua's largest business group by sales.

international transparency standards. The standards call for the presentation of mid-term budget implementation reports to the National Assembly and civil society, which would allow the public to exercise an active role in budget reform discussions. It is also important to note that the government presented its proposed reforms to the National Assembly with little time for review or commentary, and has rushed to pass the reforms without further consultation or discussion.

The Institute for Strategic Studies and Public Policies (IEEPP) completed an analysis of the proposed reforms, and came to the following conclusions:

- Once again, the reforms demonstrate artificially low revenues. Increases in revenues are reflected mainly in tax revenue – and particularly income taxes – which account for 56% of the increases.
- The reformed budget calls for the increased expenditure of 2% of these funds, for a total of 1,429,800,000 cordobas. 71% of outflows are allocated to current expenditures, while only 29% are allocated to capital expenditures.
- Nicaraguan Department of Health (MINSA) budget allocations decreased by 323,200,000 cordobas, Ministry of Education (MINED) allocations decreased by 281,060,000 cordobas, Ministry of Agriculture and Livestock (MAG) allocations decreased by 57,600,000 cordobas, and Emergency Social Investment Fund (FISE) allocations decreased by 226,172,105 cordobas. These reductions are explained by delays in the sub-implementation of funding because of constraints in procurement processes. This has become a recurring issue. Last year, MINED encountered problems in the sub-implementation of World Bank funds. These problems evidence the need for the government to strengthen the acquisitions capacities of government agencies.

The IEEPP analysis also calls attention to the role that the National Assembly should play in monitoring public expenditures, particularly when reforms are made to the budget, and the need for the government to publish mid-term budget implementation reports that detail constraints in first-quarter budget implementation and strategies to improve second-quarter implementation. The mid-term reports should include an analysis of budget lines that can be reformed in order to achieve improved budget performance. Further information can be found here: <https://www.facebook.com/iepp/?fref=ts>.

2.27 Technical assistance for organizations in monitoring public resources

With the goal of strengthening organizational capacities for the analysis of public budgets and development of citizens' budgets, the MGP provided technical assistance to ten CSOs. The technical assistance produced six sector budget analyses and four citizens' budgets. The technical assistance included creative workshops to encourage budget oversight activities and help explain difficult concepts to CSO representatives.

After the budget analyses and citizens' budgets were completed, activities were held to share their results with young people and women, raise awareness about budget monitoring issues, and provide target groups with information.

Table #12: Budget analyses and budget monitoring activities

Organization	Document	Advocacy Activities
Techo	Understand to Advocate	Activities with community leaders and council members.
Profamilia	Budgeting to prevent adolescent pregnancies in Nicaragua, 2016.	Forum in Chinandega, press release, workshops in Profamilia health clinics.
Salud Sin Límites (Health Without Limits)	Budget advocacy to support maternal health in Puerto Cabezas	Maternal health forum in Bilwi; health advocacy workshop; distribution of report findings.
Fadessan	Public sector advocacy to improve food security in Jinotega's dry corridor	Tri-municipal forum (San Rafael del Norte, La Concordia and Jinotega)
Let Me Try Foundation (FDI)	Participatory Youth Budget "Together we Make Change"	Forums with youth and decision-makers.
Center for Healthcare Assessment and Information (CISAS)	2011—2016 Health Budget	Distribution to youth groups in El Viejo.
Center for Social Research and Advancement (CEPS)	Municipal Citizens Budget in Ciudad Sandino	Trainings replicas for youth groups and distribution of the document at Youth Week activities.
Association for Rural Progress and Development (APRODER)	Municipal Citizens Budget in Municipal de Muelle de los Bueyes	Training replicas for MDC representatives and local leaders; distribution of the document at public activities and to local media.
Association for Local Survival and Development (ASODEL)	Municipal Citizens Budget in Chinandega	Training replicas for youth; public forum; Facebook; visits to local media stations and the Enredados radio program
Network of youth entrepreneurs of Bluefields (REJUB)	Municipal Citizens Budget in Bluefields	Forums; publication event; distribution of document at recreational activities.

2.28 Workshop with journalists generates enthusiasm about using new journalism tools

With the goal of providing journalists throughout Nicaragua with new tools, Global Communities held a three-day training workshop for 25 local journalists (15 men and 10 women) from the South Caribbean Coast Autonomous Region (RACCS), North Caribbean Coast Autonomous Region (RACCN), Chinandega, Matagalpa, Boaco, Carazo, and Managua. During the workshop, participants received training on the legal framework for designing

and implementing budgets on the municipal level, current trends in budget implementation, and the use of open data as a tool in investigative journalism. Presentation were made on the online platforms Our Budget, My Municipal Budget, Nicaragua Buys, The Right to Question, and Voices Against Violence to familiarize participants with these open data systems.

Along with the training exercises, Global Communities encouraged participants to enter a journalism contest to motivate the participants to cover issues related to the use of public resources to meet the needs of the population. As a result, a total of 15 reports were entered into the contest – most of which relied on open data from the My Budget and Transmuni sites in their reporting. The reports are critical of the implementation of local budgets and encourage citizens to demand greater transparency in the development of municipal budgets. It is important to note that the journalists made use of the public records requests to obtain official versions of the budgets they analyzed from their local governments.

Table #13: Budget analyses and budget monitoring activities

Report	Author
Construction of a ghost project in Somotillo (TV)	Wilmer Mondragón and Ronald Moncada
Investments in health care lack results in Juigalpa (TV)	Dalila Borge
A gift for the elderly (TV)	Darling Omier
Problems with municipal roads in El Rama (TV)	Luis Núñez and Nain Peraltad
El Rama's water crisis: A neglected problem (TV)	José María Centeno
Questioning bad investments in Bluefields (TV)	Kalúa Salazar and Cristell Castillo
They odyssey of accessing quality water in Bluefields (TV)	Migueliuth Sandoval
The dream of a market turns into a nightmare (Radio)	Patricia Zúniga
Abandoned by my community: A look at the elderly in Bluefields (Radio)	Yolidia Navas
Discretionary decision in the Camoapa municipal budget (Radio)	Juan Carlos Duarte
Accessibility for persons with disabilities (Radio)	Ada Villarreal
Water only available to a limited population in Siuna (Newspaper)	José Garth / Carlos Calderón
"Dream houses" become nightmarish heaps (Newspaper)	Ileana Lacayo / Suyén Sánchez
Vendors make life difficult for pedestrians (Digital)	Ángel Gahona
Bluefields residents still waiting for quality water (Digital)	Jesús Salgado
On Jinotepe's market and other million-dollar demons (Digital)	Patricia Zúniga

Climate Change

2.29 Bluefields Municipal Climate Change Adaptation Plan completed

After eight participatory sessions held in September 2015 and three specialized studies that included a biophysical analysis and updated maps, a socio-economic analysis, and a climate survey, the Bluefields Municipal Climate Change Adaptation Plan (MCCAP) was completed.

The development of the plan ensured that 21 stakeholder groups were aware of the impacts of climate change and the need for adaptation, and have increased capacities to propose adaptation measures. This exceeded MGP's expected result of involving nine stakeholder groups.

The final plan was submitted to a technical review board composed of 12 men and four women from Centro Humboldt and Global Communities. The results will be presented at the Bluefields municipal council regular session on October 28.

- 2 Potable Water and Sanitation Committees (CAPS)
- 3 environmental activists
- 2 teachers
- 3 members of Community Disaster Prevention and Mitigation Committees (COCOPRED)
- 4 media outlets
- 1 municipal government
- 2 communal governments
- 3 political officials
- 1 Family, Community, and Livelihoods cabinet member

Table #14: Group Work Sessions/Bluefields MCCAP Development

#	Phase/Work Session	Date	Women	Men	Total
I	Preparation for the Development of the Climate Change Adaptation Plan Proposal				
	1.1 Monitoring committee initial session	September 11, 2015	1	7	8
	1.2 Public presentation on the process of developing the Bluefields MCCAP	September 22, 2015	20	18	38
II	Climate Risk Analysis				
	2.1 Four work sessions with the monitoring committee	October-November 2015	17	25	42
	2.2 Workshop on climate change threats and effects	October 15-16, 2015	22	18	40
	2.3 Workshop on climate change response capacities and vulnerabilities	November 23-24, 2015	15	12	27
	2.4 Environmental focus group	May 18, 2016	6	8	14
III	Proposal Development				
	3.1 Feedback on the MCCAP proposal	July 7-8, 2016	15	8	23
	3.2 Dissemination of the MCCAP proposal	October 27, 2016	13	6	19
Total			109	102	211

2.30 Workshops to evaluate the Corn Island Municipal Climate Change Adaptation Plan completed

In light of lessons learned from the development of local adaptation plans in Laguna de Perlas and Bluefields and the Bluefields MCCAP, MGP completed two of a total five phases of the development of the Corn Island Municipal Climate Change Adaptation Plan. Among the changes introduced, a committee of 12 leaders was formed to provide management and monitoring of the plan. The increased involvement of local leaders has led to improved results in the implementation of initiatives. The leadership committee will play the following roles:

- Serve as community facilitators and accompany the processes of plan development, implementation, monitoring, and evaluation;
- Provide input for the strategic vision;
- Participate in consultations with community members during workshops to identify climate change vulnerabilities and develop and seek community approval for the plan;
- Facilitate site visits during the elaboration of specialized studies;
- Encourage local citizen participation;
- Provide input for the call-for-proposals for the development and management of the plan and encourage the implementation of plan proposals; and
- Encourage community participation in advocacy activities with the municipal government on behalf of the Little Corn Island Communal Government.

Table # 15: Workshops (organized by name and number of participants)

#	Phase/Group Work Session	Date	Women	Men	Total
I	Preparation for the Development of the Climate Change Adaptation Plan Proposal				
	1.1 Initial session on developing the Corn Island MCCAP	November 6, 2015	7	5	12
	1.2 Presentation of the MCCAP to the municipal council	November 13, 2015	12	4	16
	1.3 Initial work session on Little Corn Island	November 14, 2015	5	6	11
	1.4 Preparation for the Corn Island community forum	March 3-6, 2016	7	8	15
	1.5 Little Corn Island MCCAP validation session	March 16-19, 2016	10	5	15
	1.6 Corn Island community forum	April 14-16, 2016	43	22	65
	1.7 Corn Island-Ometepe exchange program (Corn Island, CH and Global Communities)	June 14-15, 2016	7	2	7
	Subtotal		91	52	143
II	Climate Risk Analysis				
	2.1 Community activist training workshops	July 4-6, 2016	10	5	15
	2.2 Big Corn Island climate change threats and effects evaluations	August 2-3, 2016	18	5	23
	2.3 Little Corn Island climate change threats and effects evaluations ISLAND	August 4-5, 2016	15	10	25

2.4 Big Corn Island workshop on climate change response capacities and vulnerabilities	August 16-17, 2016	22	6	28
2.4 Little Corn Island workshop on climate response capacities and vulnerabilities	August 18-19, 2016	20	10	30
2.5 Big Corn Island workshop on preliminary proposal evaluations and approval	September 19-20, 2016	8	3	11
2.6 Little Corn Island workshop on preliminary proposal evaluations and approval	September 21-22, 2016	10	4	14
Subtotal		103	43	146
Total		194	95	289

2.31 South Caribbean Coast Climate Change Alliance active in diverse forums

The South Caribbean Coast Climate Change Alliance has been strengthened, as evidenced by its leadership among civil society organizations. This quarter, the Alliance implemented three activities to raise public awareness about regional climate change positions and platforms.

The Alliance hosted a regional forum titled “Climate Change Vulnerability on the Caribbean Coast: Conserving Forests, Soil and Water to Improve the Quality of Life of Local Populations” in Wawashang (Laguna de Perlas), with support from Centro Humboldt and co-financing from MGP. It also participated in the national forum titled “Vulnerable Nicaragua, United for Life,” and the regional forum titled “Vulnerable Central America, United for Life.” At each of these events, the Alliance raised awareness and advocated for the incorporation of Caribbean Coast platforms, helping build partnerships among environmentalists, indigenous populations, government institutions, and youth and women’s groups.

At a fourth event, the Alliance presented the results of these activities with an emphasis on youth and university student participation. This approach was received warmly and helped encourage greater direct involvement by these groups in climate change adaptation activities.

123 people from 38 communities, 10 municipalities, and seven ethnic groups, representatives of 12 communal governments and two regional governments, representatives of national, regional, and municipal governments, academics, aid organizations, and more than 15 civil society organizations participated in the regional forum. Participants addressed seven main issues to define the Caribbean Coast’s platform with respect to climate change policies.

142 people from every region of the country – 10 of whom were representatives of the South Caribbean Coast Climate Change Alliance – participated in the national forum. Additionally, one representative of a RACCS media outlet (Radio La Costeñísima) and one member of the El Bluff climate change youth group participated in the forum.

Table #16: Events to raise awareness about South Caribbean Coast platforms on climate change

Activity	M	W	Total	Stakeholder Groups
Regional Forum "Climate Change Vulnerability on the Caribbean Coast: Conserving Forests, Soil and Water to Improve the Quality of Life of Local Populations" June 22 and 23	40	83	123 <u>Ethnic Groups</u> 4 Ulwas 66 Mestizos 17 Garifuna 20 Creole 10 Miskita 3 Rama 3 Mayagna	<ul style="list-style-type: none"> • 38 communities • 10 municipalities • 12 communal governments • 2 regional governments • Central government institutions • Regional government institutions • Municipal governments • Academics • International aid agencies • 15 NGOs
"Vulnerable Nicaragua, United for Life" Forum June 30 and July 1	56	86	142	Participating municipalities: <ol style="list-style-type: none"> 1. Bluefields 2. Carazo 3. Chinandega 4. Corinto 5. Diria 6. El Castillo 7. El Sauce 8. Esquipulas 9. Granada 10. Jinotega 11. La Conquista 12. León 13. Managua 14. Matagalpa 15. Nandaime 16. San Carlos 17. San Dionisio 18. San Ramón 19. Santa Teresa 20. Siuna 21. Somotillo 22. Tipitapa 23. Villanueva
Press Conference: Vulnerable Nicaragua, United for Life	6 journalists	10 journalists	16	1 Radio Maranatha 2 Radio Corporación 1 Radio Universidad 1 Radio Bautista 2 Radio Nicaragua 1 Radio CEPAD 2 La Prensa 1 El Nuevo Diario 1 Bolsa de Noticias 1 Canal 2

				1 Canal 12 1 Canal 14 1 Canal 23
"Vulnerable Central America, United for Life" Forum, in Honduras July 12 and 13	S/D	S/D	S/D	Environmental organizations Indigenous groups Government institutions Youth groups Women's groups
Capacity strengthening workshop for member organizations of the National Climate Change Alliance August 12	8	19	27	<ul style="list-style-type: none"> • Regional "Voices of the South" facilitator • Centro Humboldt • Professional's Cooperative for Comprehensive Development • Nochari Association • Center for Studies on Governance and Democracy • Movement of Nicaraguan Organic and Agro-Ecological Farmers • Alliance for a Green World • Federation of Cooperative for Development • Nicaraguan American Association of Agricultural Inputs • blueEnergy • FADCANIC • Independent consultants

2.32 45 individuals from Pueblo Nuevo and Laguna de Perlas receive climate change training

Community members from Pueblo Nuevo and Laguna de Perlas that are participating in climate change adaptation activities organized by MGP's partner organization blueEnergy received a final set of trainings on citizen participation and advocacy. BlueEnergy held a workshop in each community. The workshops were attended by 45 people (65% women, 45% under age 30).

The citizen participation and advocacy trainings improve and complement community organizing, dialogue with municipal and regional authorities, and participation in municipal forums to advocate for investments in climate change adaptation activities.

It was clear from the workshops that community members from Laguna de Perlas were not previously aware of their right to present project proposals to the municipal government and did not understand the importance of participating in municipal forums and budget consultation processes. Following the trainings, community members have designed – with

technical support – an advocacy plan. Municipal and regional officials also participated in the design of the advocacy plan.

The enthusiasm of community members was evidenced by the participation of more than 150 community leaders from Pueblo Nuevo on the South Caribbean Coast in a community assembly to approve a climate change adaptation plan for their community.

The community assembly was attended by representatives of different sectors of the community, including members of the national police, regional council members, teachers, community leaders, and families participating in the blueEnergy Project. These families played a central role in motivating other community members to participate in the development of the climate change adaptation plan, which has now been endorsed by the community.

2.33 New campaign launched with a focus on communities and increased geographic coverage

The strategy adopted for a new communications campaign helped increase the reach of campaign messages by moving beyond reliance on mainstream media outlets. The campaign was designed using participatory processes, including the evaluation and approval of campaign messages to identify local climate change priorities. Campaign materials were published in Creole, English, Spanish, and Miskito.

Campaign materials use cultural and ethnic identities to promote changes in individual attitudes. The messages encourage individual and collective action from the private and public sectors to reduce climate change vulnerabilities and prepare for climate change effects. Male and female local leaders are featured in videos and billboards to help local community members identify with the messages. The campaign was launched on September 22, and evidenced the level of community commitment to climate change adaptation activities.



Bluefields, September 22. Launching the climate change campaign focused on what people can do to adapt to climate change.

2.34 Families take the initiative in implementing climate change activities

Training activities that employ a hands-on approach at the Community Climate Change Adaptation Centers have motivated families to come together to build community gardens in the 19 de Julio and El Bluff neighborhoods in Bluefields.

The use of biointensive gardening techniques has led to the efficient production of vegetables, which have been shared among families and improved diets. The gardens have also had a positive economic impact for the families because they no longer have to buy these vegetables.



Site visit to the community garden in the 19 de julio neighborhood (Bluefields, July Sep, 2016).

Citizen Participation in Electoral Processes

2.35 Partner organizations selected for the component

Ten organizations submitted project proposals under the MGP's call-for-proposals for its Citizen Participation in Electoral Processes component. Of those, four were selected. The projects cover 18 municipalities, including six department heads. For strategic reasons, the MGP decided to hold an additional call-for-proposals for organizations in the RACCS and Chontales, which will permit the MGP to increase the coverage of the component in these two regions.

The selected projects propose consultations and initiatives with counterparts and youth and women community groups. They include a diverse array of proposed initiatives, but organizational leadership strengthening and the identification and positioning of organizational needs and demands are included in each of the proposals. Different forms of advocacy with political candidates and officials and initiatives to build support from the general public and specific stakeholders for organizational goals are also proposed.

Table #17: Projects selected for the Citizen Participation in Electoral Processes component

Organization	Project	Summary	Department	Municipality
Association for Municipal Development (ADM)	Women's and Youth Agendas: Tools for Empowerment	Improving the advocacy capacities of women's and youth groups to propose projects based on their immediate and strategic needs. Project strategies include consultations, partnerships between women's and youth organizations, and direct advocacy with political candidates and officials.	Boaco	Boaco
				Camoapa
				Teustepe
ASODEL in partnership with Generational Dialogue	Generational Agenda: A Youth Political Advocacy Platform	Strengthening political advocacy capacities of young leaders through the development of a youth platform. The project is facilitated by a youth activist group, which will grow into a youth movement that will implement advocacy activities with political candidates and officials. Projects strategies include systemic, historical, generational, and gender-based advocacy initiatives.	Estelí	Condega
				Estelí
				La Trinidad
			Chinandega	Chinandega
				Villanueva
				Somotillo
				El Viejo
			Managua	Ciudad Sandino
				Managua
				Mateare
Center for Social Research and Advancement (CEPS)	Increasing Youth Participation in Municipal Electoral Processes 2017-2018	Increasing youth political participation through agendas, development proposals, and advocacy plans. Project strategies include an organizational component with change agents, capacity strengthening to position political platforms and influence public opinion, exchange programs, community organizing, and communications.	Managua	Ciudad Sandino
				Mateare
				Villa El Carmen
Center for Advancement and Counseling in the Development of the Agricultural Sector (PRODESSA)	Strengthening Capacities of Women's Organizations to Influence Public Policy Formation through Agenda-Based Advocacy with Political Candidates in the 2017-2018 Elections	Strengthening the capacities of rural women's organizations to propose public policies, open spaces for citizen participation, participate in electoral processes, and gain the support of other local stakeholders. Project strategies include trainings and assistance for leaders of women's organizations to organize forums, develop platforms, and advocacy for those platforms with local political leaders and the general population.	Matagalpa	San Dionisio
				San Ramón
			León	León

III. SIGNIFICANT CONSTRAINTS/LESSONS LEARNED AND BEST PRACTICES

3.1 CONSTRAINT: Organizations are failing to document their experiences

Through accompaniment and technical assistance projects, MGP noted that the majority of organizations are not documenting their activities or reporting on results achieved through their initiatives. This limits the ability of organizations to improve the implementation of new activities. The lack of documentation also limits the organizations' ability to monitor activities and the performance of individuals, which affects organizational efficiency.

Corrective measure: Three workshops (categorized by type of organization) will be held to provide trainings on organizational change theory. Following the trainings, tools will be developed to collect baseline information on organizational activities and report on organizational initiatives. The workshops will be followed by technical assistance on developing reports.

3.2 LESSON LEARNED: Observatories should have more visibility

A forum on social audits that included presentations on four online observatories (My Municipal Budget, Voices Against Violence, The Right to Question, and Our Budget) revealed that partner organizations have limited access to public information. This greatly limits the ability of partner organizations to advocate for and monitor the demands made by their target groups. It was also clear that the information provided by the observatories can be of great use in advancing civil society initiatives. However, partner organizations had very little or no knowledge of the observatories and their functions.

Corrective measure: MGP will request that the observatories create user guides that can be distributed among partner organizations. Information about the observatories will also be incorporated into workshops and technical assistance for social auditing projects. MGP is considering the option of making presentation about the observatories for important local stakeholders.

3.3 CONSTRAINT: Electoral context

- ✓ APRODER has reported that regulation of civil society activities by the central government has made it difficult to coordinate with state institutions to implement activities such as video forums in high schools. There is limited participation by government actors in activities organized by MGP. Differences in political ideologies among members of the CDMs have occasionally caused frictions. *Corrective measure:* Conversational forums have been held to emphasize that the CDMs are a pluralistic space and to encourage participants to avoid political partisanship and to respect the views of all members

- ✓ BICU has reported that the Corn Island municipal government does not share information about municipal council sessions or invite public participation in forums. In Laguna de Perlas, many of the municipal council session are held in communities in the Laguna de Perlas watershed, which limits the participation of youth and adolescents. *Corrective measure:* CoMAJ members are consistently requesting information about municipal council meetings and budget transparency forums from municipal council members.
- ✓ FUMSAMI has reported that it is operating in a highly unpredictable context, which has become even more complicated because of election activities that distract the population and create apathy, particularly among the youth. Citizen participation is considered a taboo issue. The municipal council continues to ignore rules regarding publicizing municipal forums and many local leaders that work in the public sector are afraid to participate in training and citizen participation activities. *Corrective measure:* FUMSAMI will continue to use their informal information networks to find out the places and times that municipal councils take place to ensure that they attend and submit their proposals.
- ✓ Donor agreements with APRODER, BICU, and FUMSAMI cover only five months of activities, which has interrupted initiatives. *Corrective measure:* Additional efforts should be made to secure approval for extension of the programs through JRE for the period from November 2016-March 2017.

Cross-cutting corrective measure: Recommend relaxing the branding and marketing policy for direct advocacy projects with municipal authorities.

3.4 LESSON LEARNED: Community action provides opportunities to scale-up advocacy activities

The examples of regional organizing by the CoMAJs (community actions, resistance to political partisanship, developing partnerships with other organizations, etc.), activities implemented by persons with disabilities (which increasingly involve relationships with media outlets, partnerships with other organizations, and greater visibility at municipal events), and initiatives implemented by communities participating in MGP's climate change component (adaptation plans, sustainability proposals, raising awareness about community climate risks, etc.) demonstrate that efforts at the community level provide a platform from which to scale-up advocacy initiatives. Strengthening community organizing is not just important – it is urgent, particularly because it serves as a better vehicle for opening dialogue with local officials because demands are made based on lived experience rather than organizational or institutional agendas.

3.5 CONSTRAINT: Advocacy with regional authorities for a regional youth policy has had little success

The Youth Roundtable has been unable to hold meetings with regional authorities to develop plans for a regional youth policy and plan, which has limited opportunities for youth in the region and held up the process of integrating the efforts of local, territorial, and regional governments.

3.5 CONSTRAINT: Tensions between partner organizations MDS and AMJOLU

The lack of organizational management strategies and fluid, horizontal communication – along with limited experiences working in partnerships – has led to tensions between the directors and staff of partner organizations MDS and AMJOLU on the project titled “*Promoting the Participation of the LGBT Community to Achieve Representative, Inclusive, and Equal Development.*” This threatens to disrupt initiatives to promote the rights of the LGBT community that the organizations have been implementing in partnership.

Reflecting on lessons-learned, the organizations have suggested harmonization sessions, analyses of challenges, inter-institutional commitments, and meetings to address personal attitudes. However, further reflection and concrete disciplinary actions are still needed. It is important to continue encouraging changes in attitudes and behavior to develop healthy and respectful relationship between the partners.

3.6 LESSON LEARNED: Revisions to climate change adaptation plans should be documented

The large number of revisions that have been made to climate change adaptation plan projects should be documented. For example, the use of risk management analyses that incorporate risks beyond natural disasters sheds light on development issues, which has inspired greater citizen enthusiasm for the projects. Other revisions that should be documented include adjustments to data collection instruments in the development of municipal adaptation plans for coastal regions, which are highly vulnerable to climate change, and the use of local strategies by climate change experts to empower communities to address climate change based on their own visions, cultures, and histories. These tools can be used in other municipalities on the Caribbean coast, and are part of a methodology that encourages participation and ownership by local actors in the development of adaptation plans – which will guarantee that local stakeholders continue to be involved in the monitoring, evaluation, and updating of the plans.

Corrective measure: Identify lessons learned in the development of community climate change adaptation plans by documenting the experiences of technical staff from the four organizations participating in the projects: BICU, blueEnergy, Centro Humboldt, and Global Communities.

IV. PLANNED ACCOMPLISHMENTS

Quarter	Citizen Participation	Institutional strengthening	Fiscal Transparency (IEEPP)	Climate Change	Citizens Participation in Electoral Process
Q1 FY 2017 Oct - Diciembre 2016	<ul style="list-style-type: none"> • Organizaciones socias y grupos metas han participado en el 3er cabildo sobre la ejecución presupuestaria municipal año 2016. • Organizaciones socias participan en la Consulta Presupuestaria 2017 y logran incorporar al menos un 20% de sus propuestas en los presupuestos municipales. • Iniciados procesos de seguimiento social (auditorías, control social) sobre ejecución presupuestario de los proyectos incluidos por incidencia socios y de base apoyadas por el Programa. • Impulsado esfuerzo conjunto de formación y desarrollo del Blog sobre Seguimiento a recursos públicos con Trocaire y organizaciones socias (se incluye promoción de sitios web). • Impulsado esfuerzo conjunto de formación y seguimiento a módulo de auditoría social con la Universidad Thomas More (se incluye promoción de sitios web). • Iniciado proyectos INDE – APRODER, BICU – FADCANIC sobre ciudadanía y desarrollo económico local. • Gestionada la aprobación de la Ordenanza en apoyo a la comunidad LGBT en Bluefields. • Completada la caracterización / línea de base y plan de desarrollo de la Cooperativa del Barrio 19 de Julio. • Presentado ante ICCO el caso de Negocio de la Cooperativa Las Praderas – Muelle de los Bueyes. • Constituido la Comisión Municipal de DEL en los Municipios de Muelle de los Bueyes y San Pedro. 	<ul style="list-style-type: none"> • Realizado Taller de “Re-Construcción de instrumentos y metodologías para la generación de evidencias de cambio en las personas y comunidades”. • Desarrollado el módulo Formación en Género. Completado el 1er módulo de género y participación ciudadana. • Formación en Sistemas de Monitoreo y Generación de Evidencias. • Se cuenta con materiales de participación ciudadana adecuados para personas con discapacidad. • Completada la línea de base de desarrollo organizacional de todas las organizaciones socias y las propuestas de Planes de Mejora. 	<ul style="list-style-type: none"> • Evento público realizado para presentar los Presupuestos Ciudadanos Municipales 2016, los análisis presupuestarios sectoriales y la premiación a periodistas en Managua. • Implementación de las Campañas “Nuestro Presupuesto” (nacional) y Presupuestos Municipales Abiertos. • Relanzamiento del sitio web Observatorio Nuestro Presupuesto. • Impulsada una Comunidad de aprendizaje para la mejora continua del sitio web Nuestro Presupuesto. • Realizada la valoración del anteproyecto de presupuesto 2017. <p>(FINALIZA ESTE COMPONENTE)</p>	<ul style="list-style-type: none"> • Presentado ante el Concejo Municipal la propuesta del Plan Municipal de Adaptación al Cambio Climático de Bluefields. • Completados 10 estudios monográficos de estudiantes de BICU. • Instalado el Centro Demostrativo Comunitario en Laguna de Perlas. • Realizada valoración de los avance de la integración del Enfoque de Género en los proyectos de Cambio Climático. • Iniciada la Sistematización de los Planes Comunitarios y Municipales. • Formulado Plan Municipal de 	<ul style="list-style-type: none"> • Convenios firmados con al menos 6 organizaciones socias del componente PCPE. • Capacitados líderes / agentes de cambio. • Levantada línea de base de proyectos. • Diseño de campañas y acciones comunicacionales locales. • Están construidas las primeras agendas de OSC para grupos de mujeres y jóvenes. • Desarrolladas 1eras acciones de incidencia con candidatos a diputados nacionales (Foros, encuentros, entrevistas).

Quarter	Citizen Participation	Institutional strengthening	Fiscal Transparency (IEEPP)	Climate Change	Citizens Participation in Electoral Process
	<ul style="list-style-type: none"> • Identificado el grupo de jóvenes y mujeres participantes en proyectos beneficiarios de DEL. • Completada el levantamiento de casos de femicidio en la Costa Caribe y organizada la exposición de fotografía y testimonios. Publicación de historias vida de mujeres líderes comunitarias Costeñas. • Celebración del Día Internacional de las Personas con Discapacidad. • Arranque del proyecto a cargo de AMC que aporta al trabajo de juventudes. • Seleccionada propuestas de proyecto de ciudadanía para fortalecer derechos humanos de las mujeres en la RAACS. • Sesiones 14 y 15 de Mesa de Concertación de Juventud. Mapeo actualizado de actores. • Aprobado plan de capacitación interinstitucional de la Mesa de Concertación de Juventudes y Memorandum de entendimiento firmado. • Lanzamiento de la convocatoria pública anual de proyectos de participación ciudadana a implementar en 2017 en RACCS, Chontales y Río San Juan. • Organizados cursos de integración de personas ciegas y sordas para su efectiva participación. 			<p>Adaptación al Cambio Climático de Corn Island y presentados públicamente.</p> <ul style="list-style-type: none"> • Se inicia 2da Fase de la iniciativa Ciudadanía Preparada ante el Cambio Climático. • 1er Foro de Responsabilidad Empresarial ante la Adaptación – UNIRSE • Adecuada la metodología BACLIAT a la región caribeña. • Alianza local sesiona y valora su funcionamiento. 	

Quarter	Citizen Participation	Institutional strengthening	Climate Change	Citizens Participation in Electoral Process
Q2 FY 2017	<ul style="list-style-type: none"> • Organizaciones socias y grupos metas han participado en el 1er cabildo sobre la ejecución presupuestaria municipal año 2017 (marzo – abril). • Diseñada una historia de éxito de incidencia en el presupuesto municipal. 	<ul style="list-style-type: none"> • Completada la firma de los acuerdos de entendimiento para apoyar planes de mejora de las organizaciones socias. • Realizados talleres sobre: <ul style="list-style-type: none"> ○ Sistemas de monitoreo 	<ul style="list-style-type: none"> • Completada la Campaña general de Comunicación sobre Cambio Climático y Adaptación. • Completada la Sistematización de los Planes Comunitarios y Municipales. 	<ul style="list-style-type: none"> • Valorada la experiencia de las primeras agendas consensuadas y usadas para la incidencia. • Informe presentados sobre el nivel de

Quarter	Citizen Participation	Institutional strengthening	Climate Change	Citizens Participation in Electoral Process
Enero - Marzo 2016	<ul style="list-style-type: none"> • Completado esfuerzo conjunto de formación y desarrollo del Blog sobre Seguimiento a recursos públicos con Trocaire y nuestras organizaciones socias. • Completado esfuerzo conjunto de formación y seguimiento a módulo de auditoría social con la Universidad Thomas More. • Relanzamiento del sitio mi presupuesto municipal abierto, presentados los Presupuestos Ciudadanos Municipales 2016 y los análisis presupuestarios sectoriales en Chontales. • Establecida comunidad de práctica para la mejora continua del sitio web mi presupuesto municipal. • Realizadas experiencias de auditoría social por organizaciones socias en base a proyectos impulsados en sus acciones de incidencia ante las municipalidades. • Encuentro técnico sobre experiencias de auditoría social organizado conjuntamente con Trocaire. • Sesión 16 de Mesa de Concertación de Juventud. Debate sobre política de juventud. • Iniciado el proceso de consulta de los CAPS para reformar la ley 722. • Organización fortalecida de actores económicos locales en Muelle de los Bueyes y municipios de Chontales (mujeres y jóvenes). • Iniciado un relanzamiento del sitio Voces contra la Violencia. • Capacitación a periodistas en herramientas para ejercer un periodismo de soluciones. • La gestión con ICCO se expresa en una alianza formal de la Cooperativa Las Praderas con el fondo Booster. • Levantado el IPS en Bluefields – INCAE – BICU • Mejorado y relanzado localmente el sitio web Voces contra la Violencia. • Impulso de campañas 	<ul style="list-style-type: none"> ○ Auditorías ○ Campañas ○ Uso de TIC ○ Liderazgo ○ Masculinidad • Publicada memoria de Intercambio sobre seguimiento social a recursos públicos (evento agosto 2016) • Publicada y difundida la investigación sobre factores que influyen en la participación ciudadana de mujeres jóvenes en el Caribe. • Publicadas versiones amigables de las Leyes 763, 779, 392. • Publicada guía metodológica para líderes de organizaciones de base (campañas, ciudadanía y participación). • Formulados planes de acción de género de OPD. 	<ul style="list-style-type: none"> • Completada la inversión en 19 familias modelos y en los Centros Comunitarios de Sensibilización ante el Cambio Climático. • Capacitados promotores para la difusión de buenas prácticas de adaptación. • Capacitados líderes para el impulso de trabajo comunitario y acciones de incidencia ciudadana. • Desarrollados nuevos planes comunitarios • Impulsado el nuevo Plan Municipal de Muelle de los Bueyes. • Foro Regional sobre buenas prácticas de adaptación al cambio climático. • Sensibilizados empresarios del Caribe Sur sobre la necesidad de la adaptación y establecida la línea de base de las empresas participantes en el proceso de planificación. • Reuniones de Alianza Local efectuadas. • Establecidos las estaciones básicas de monitoreo ambiental. • Funcionando la Red de Monitoreo Ambiental. • Realizadas acciones de incidencia ciudadana en base a los planes establecidos a nivel comunitario y municipal. 	<p>cumplimiento de compromisos a 100 días de las elecciones nacionales.</p> <ul style="list-style-type: none"> • Capacitación para la preparación de agendas. • Impulsados los procesos de construcción de agendas en todos los municipios priorizados y acordados con las organizaciones socias.

ANNEXES

The following annexes are attached:

1. Implementation of projects included in 2016 municipal budgets as of September 30, 2016 according to Transmuni data
2. MGP Project List
3. MGP Logical Framework Indicator Report
4. MGP Trainet Report
5. MGP Cost Share Report
6. MGP Accruals
7. MGP Alliances

Annex 1: Implementation of projects included in 2016 municipal budgets as of September 30, 2016 according to Transmuni data

#	Organization	Municipality	% of Municipal Budget Funds Distributed According to Transmuni Data (09/30/16)	Number of Projects Included in 2016 Municipal Budgets Reported by Partner Organizations	Number of Projects Included in 2016 Municipal Budgets as Confirmed by Transmuni Data (09/30/16)	Number of Projects that have Received Funding According to Transmuni Data (09/30/16)	Total Funding (CS\$) Allocated to Projects Included in 2016 Municipal Budgets According to Transmuni Data (09/30/16)	Total Funds (CS\$) Distributed to Projects Included in 2016 Municipal Budgets According to Transmuni Data (09/30/16)
1	APRODER/CDM	Muelle de los Bueyes	66.61%	30	28	17	14,938,637.30	9,187,227.88
2		San Pedro de Lóvago	57.59%	50	45	36	10,943,628.97	6,811,926.84
3		Santo Domingo	48.75%	38	34	26	34,039,474.82	18,480,586.02
4	BICU/CoMAJ	Bluefields	41.23%	4	2	2	1,121,250.00	935,836.86
5		Corn Island	59.05%	1	1	1	205,658.00	205,658.00
6		Laguna de Perlas	42.12%	3	2	2	1,179,780.00	179,780.00
7		El Rama	50.53%	2	0	0	0	0
8	FUMSAMI/Redes Ciudadanas	San Miguelito	87.04%	1	1	1	12,000.00	13,500.00
9		El Almendro	91.50%	1	0	0	0.00	0.00
TOTAL				130	113	85	62,440,429.09	35,814,515.60
% of projects and funding				100%	86.92%	75.22%	100%	57.36%
					T/C 30/09/16		USD	USD
					28.9672		2,155,556.25	1,236,381.69

Annex 2: MGP Project List

Proyectos Vigentes del Programa de Gobernabilidad Local - QIV 2016

#	Organización	Nombre del Proyecto	Objetivo	Componente	Grupo Meta	Cobertura Geográfica	Fecha de Inicio	Fecha de Finalización	Monto Total U\$	Aporte USAID U\$	Estado
1	Instituto de Estudios Estratégicos y Políticas Públicas	Transparencia Fiscal en Nicaragua. Fase III	Mejorar la comprensión de la sociedad civil sobre la buena gobernabilidad de los recursos públicos tanto a nivel nacional como local.	Transparencia Fiscal	Población en General, Sociedad Civil nacional y local	Nacional	01/12/2015	30/11/2016	364,164.00	250,000.00	En Ejecución
2	Centro de Información y Servicios de Asesoría en Salud CISAS	Analizando el presupuesto y el gasto en salud	Contar con un análisis actualizado del Presupuesto y el Gasto Públicos en Salud en Nicaragua.	Transparencia Fiscal	Organizaciones de mujeres, organizaciones que trabajan con la niñez y la adolescencia, grupos LGTBI, grupos que trabajan en salud y grupos de jóvenes.	Nacional	18/07/2016	31/10/2016	11,461.73	6,946.48	En Ejecución
3	Asociación Pro-Bienestar de la Familia Nicaragüense PROFAMILIA	Presupuesto que la república de Nicaragua asigna para la prevención del primer y segundo embarazo en la niñez y la adolescencia para el año 2016	Cuantificar los montos del presupuesto general de la República que se destinan para la prevención del primer y segundo embarazo en la niñez y la adolescencia.	Transparencia Fiscal	oficinas territoriales de Profamilia	Nacional	18/07/2016	31/10/2016	10,992.41	6,500.00	En Ejecución
4	Salud sin Límites en alianza con Asociación de Mujeres Nidia White	Incidencia presupuestaria para la salud materna en puerto cabezas, RACCN	Contribuir a la gobernabilidad de las instituciones públicas de RACCN a través de acciones de diálogo y concertación para la mejora de la calidad de atención en Salud sexual y reproductiva	Transparencia Fiscal	Organizaciones de base	Puerto Cabezas	18/07/2016	18/10/2016	8,222.13	6,500.00	En Ejecución
5	Movimiento Cívico de Juventudes de Fundación Déjame Intentarlo – FDI	Presupuesto participativo juvenil "¡Juntos hacemos el cambio	Fortalecer a través del aprendizaje de análisis presupuestario en juventud, la puesta en marcha del plan de incidencia municipal y el trabajo en mesa de diálogos implementando herramientas de análisis de políticas públicas y presupuestos públicos en el municipio de Ciudad Sandino.	Transparencia Fiscal	Redes de jóvenes	Ciudad Sandino	18/07/2016	31/10/2016	7,642.80	7,086.07	En Ejecución
6	TECHO-Nicaragua	Conocer para incidir	Generar insumos que aporten al análisis de las condiciones de precariedad en que se encuentran los asentamientos informales en el municipio de Tipitapa y su relación con la inversión pública	Transparencia Fiscal	Líderes comunitarios de los asentamientos humanos.	Tipitapa	18/07/2016	10/11/2016	9,541.74	6,580.00	En Ejecución
7	Consorcio FADESSAN (La Cuculmeca, AVODEC y Fundación Odorico D'Andrea)	Inciendiando en la gestión pública para la seguridad alimentaria y nutricional (san) del corredor seco de Jinotega	Evidenciar, a través del monitoreo de presupuestos públicos, la situación de exclusión que sufren las comunidades del Corredor Seco del departamento de Jinotega dentro de la política nacional de Seguridad Alimentaria.	Transparencia Fiscal	Líderes, lideresas y Red de Promotores-as.	Jinotega	18/07/2016	18/10/2016	8,777.51	6,761.02	En Ejecución
8	Asociación para la sobrevivencia y el Desarrollo Local. ASODEL	Mobilización ciudadana para la divulgación del presupuesto municipal de Chinandega	Promover la participación ciudadana informada en el municipio de Chinandega	Transparencia Fiscal	Redes de jóvenes	Chinandega	18/07/2016	18/10/2016	10,572.58	6,489.05	En Ejecución
9	Centro de Estudios y Promoción Social. CEPS	Transparencia fiscal, capacitación y asistencia técnica enfocada en el seguimiento a la ejecución presupuestaria y la elaboración de los presupuestos ciudadanos municipales y planes de incidencia	Promover procesos de construcción de ciudadanía e incidencia a través de divulgación y entrenamiento de herramienta de presupuesto municipal dirigido a adolescentes y jóvenes de los municipios de Ciudad Sandino.	Transparencia Fiscal	Redes de jóvenes	Ciudad Sandino	18/07/2016	18/10/2016	10,463.71	6,955.83	En Ejecución
10	Red de Emprendedores Juveniles de Bluefields REJUB	Análisis e Incidencia en el Presupuesto del Municipio de Bluefields para el año 2016.	Realizar análisis e Incidencia en el Presupuesto del Municipio de Bluefields para el año 2016.	Transparencia Fiscal	Redes de jóvenes	Bluefields	18/07/2016	15/09/2016	8,498.29	6,328.29	En Ejecución

#	Organización	Nombre del Proyecto	Objetivo	Componente	Grupo Meta	Cobertura Geográfica	Fecha de Inicio	Fecha de Finalización	Monto Total U\$	Aporte USAID U\$	Estado
11	Asociación para el Progreso y Desarrollo Rural. Aproder	Ciudadanía informada construye y divulga presupuesto amigable para la incidencia	Incrementar la capacidad de gestión de la población en los espacios de participación ciudadana para la incidencia en el seguimiento y evaluación del presupuesto del municipio de Muelle de los Bueyes, mediante la promoción y facilitación de la información disponible	Transparencia Fiscal	Cómite de Desarrollo Municipal	Muelle de los Bueyes	18/07/2016	15/09/2016	6,746.00	6,746.00	En Ejecución
12	Instituto de Estudios Estratégicos y Políticas Públicas	Promoción de la Participación Ciudadana Activa e Informada. Café con Voz Fase II	Promover la participación activa de la población en espacios de incidencia mediante la producción de programas radiales y televisivos que los mantengan informados sobre los principales problemas que limitan su desarrollo.	Participación Ciudadana	Población en General, Sociedad Civil nacional y local	Nacional	09/10/15	30/11/16	100,187.32	47,668.55	En Ejecución
13	Federación Nicaraguense de Asociaciones de Personas con Discapacidad, Feconori	Fortalecimiento organizativo y de la capacidad de incidencia de las Organizaciones de Personas con Discapacidad FASE II	Crear condiciones favorables para el ejercicio de derechos de las personas con discapacidad en la RACCS, fortaleciendo sus capacidades organizativas, sus habilidades de integración social, promoviendo sus derechos y demandando el cumplimiento de estos por las autoridades municipales y regionales.	Participación Ciudadana	Personas con discapacidad	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields, Laguna de Perlas y Corn Island.	17/02/2016	31/08/2016	60,099.39	46,545.00	Completado
14	Asociación de mujeres jóvenes luchadoras, AMJOLU	Impulsando la participación ciudadana de la comunidad LGBT para un desarrollo con representatividad, inclusión y equidad FASE II	Fortalecer la capacidad organizativa del Movimiento por la Diversidad Sexual de la RACCS (MDS) y su interlocución con el Estado, para demandar el cumplimiento de los derechos de la comunidad LGBT en dos municipios de la RACCS.	Participación Ciudadana	Comunidad LGTB	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields.	17/02/2016	30/11/2016	75,768.55	59,432.03	En Ejecución
15	Asociación para la sobrevivencia y el desarrollo local, Asodel	Promoviendo la participación ciudadana con periodismo investigativo desde la radio	Promover la participación ciudadana a través del seguimiento a la incidencia ciudadana en los presupuestos municipales, en la defensa de los derechos de las mujeres y en acciones comunitarias de adaptación al cambio climático en el programa radial Onda Local, en alianza con emisoras de cobertura en el departamento de Chontales y de la Costa Caribe Sur	Participación Ciudadana	Población en General	Nacional	02/05/2016	30/09/2016	18,545.00	13,376.00	Completado
16	Fundación de mujeres de San Miguelito, FUMSAMI	Redes ciudadanas de San Miguelito y El Almendro consolidando procesos de participación por una gestión local e incidencia ciudadana vista desde los derechos y la equidad.	Contribuir al incremento del protagonismo de las Redes Ciudadanas de San Miguelito y El Almendro, favoreciendo procesos de diálogo e interacción con sus Gobiernos Municipales y Delegaciones del Estado, de cara a la inclusión de sus demandas en la agenda pública local.	Participación Ciudadana	Redes Ciudadanas, con énfasis en Mujeres jóvenes y población LGTB	Municipios de San Miguelito y El Almendro	26/05/2016	30/11/2016	39,675.83	35,864.19	En Ejecución
17	Bluefields Indian Caribbean University, BICU	Promoviendo la buena gobernanza a través de la participación juvenil inclusiva y la articulación intersectorial en juventud		Participación Ciudadana	Jóvenes y adolescentes de Laguna de Perlas, Bluefields, El Rama y Corn Island	Bluefields, Laguna de Perlas, Corn Island y El Rama.	06/06/2016	30/11/2016	52,820.91	49,533.55	En Ejecución
18	Asociación para el progreso y desarrollo rural, Aproder	Articulación de esfuerzos entre organizaciones de base y sociedad civil para una gestión efectiva ante las autoridades municipales de Santo Domingo y San Pedro de Lóvago, del departamento de Chontales, y Muelle de los Bueyes de la RACCS	Contribuir al desarrollo de procesos de participación ciudadana en los Municipios de Muelle de los Bueyes, San Pedro de Lóvago y Santo Domingo, para aportar a la solución de las necesidades y problemáticas priorizadas por la ciudadanía organizada.	Participación Ciudadana	Comités de Desarrollo Municipal	Municipios de Muelle de los Bueyes, San Pedro de Lóvago y Santo Domingo.	13/06/2016	31/10/2016	39,301.41	36,501.35	En Ejecución
19	Federación Nicaraguense de Asociaciones de Personas con Discapacidad, Feconori	Juntos	Fortalecer el ejercicio de derechos de las Personas con Discapacidad organizadas de Bluefields, Laguna de Perlas y Corn Island, consolidando sus capacidades organizativas, sus capacidades de acción a nivel local y regional, y sus voces y opiniones en los procesos de elección nacional y local.	Participación Ciudadana	Personas con discapacidad	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields, Laguna de Perlas y Corn Island.	20/09/2016	20/12/2017	120,000.00	120,000.00	En Ejecución

#	Organización	Nombre del Proyecto	Objetivo	Componente	Grupo Meta	Cobertura Geográfica	Fecha de Inicio	Fecha de Finalización	Monto Total U\$	Aporte USAID U\$	Estado
20	Acción Médica Cristiana (AMC)	Empoderamiento y Participación Juvenil en los Municipios de Laguna de Perlas y Bluefields, RACCS	Aportar al empoderamiento de jóvenes indígenas y afro descendientes de Bluefields y Laguna de Perlas que les permita ejercer de forma más efectiva su participación ciudadana, en los espacios de decisión comunitario y municipal	Participación Ciudadana	Jóvenes	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields y Laguna de Perlas.	01/09/2016	01/09/2017	97,272.52	72,273.17	En Ejecución
21	blue Energy	Fortalecimiento de las redes municipales de CAPS de Bluefields y Laguna de Perlas para la incidencia hacia autoridades municipales, regionales, nacionales y ONG para la sostenibilidad de los sistemas en la Región Autónoma del Caribe Sur, Nicaragua	Incrementar el liderazgo de las redes municipales de CAPS de Bluefields y Laguna de Perlas, contribuyendo a la solidez técnica de sus iniciativas y al posicionamiento de sus propuestas con acciones de comunicación e incidencia hacia autoridades municipales, regionales y nacionales y ONG	Participación Ciudadana	CAPS	Bluefields y Laguna de Perlas	01/09/2016	01/09/2017	100,494.74	77,162.63	En Ejecución
20	Global Communities/ consultores locales	Fortalecimiento Organizacional a Organizaciones de Sociedad Civil mediante asistencia técnica para la mejora.(Tercera Fase)	Desarrollar un segundo proceso de asistencia técnica y capacitación con 3 OSC a fin de poder mejorar sus índices de desarrollo organizacional según la metodología ARC, para fortalecer la calidad y cobertura de sus servicios.	Desarrollo Organizacional	OSC socias implementadoras del Programa	Municipios de Río San Juan, Chontales, y RAAS	01/11/2015	30/10/2016	155,149.00	155,149.00	En Ejecución
21	Centro Humbolt	Facilitando posicionamiento y metodologías ante el cambio climático en la racs	Aumentar la capacidad de recuperación de las personas y los recursos naturales en la Región del Caribe Sur de Nicaragua ante los impactos de largo plazo del cambio climático mediante la promoción de la participación de los grupos vulnerables de la población en los procesos de adaptación.	Cambio Climático	Población en general que vive en zonas de alta vulnerabilidad a los cambios climáticos.	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields	17/11/2014	30/09/2016	97,260.00	80,000.00	Completado
22	blue Energy	Iniciativa familias y comunidades preparadas ante el cambio climático"	Aumentar la capacidad de recuperación de las personas y los recursos naturales en la Región del Caribe Sur de Nicaragua ante los impactos de largo plazo del cambio climático mediante la promoción de la participación de los grupos vulnerables de la población en los procesos de adaptación.	Cambio Climático	Población en general que vive en zonas de alta vulnerabilidad a los cambios climáticos.	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields y Laguna de Perlas	17/11/2014	30/11/2016	382,012.00	320,000.00	En Ejecución
23	Bluefields Indian Caribbean University, BICU	Formación a líderes comunitarios y profesionales de los pueblo indígenas y afro-descendientes para la adaptación ante el cambio climático	Incrementar el conocimiento de líderes comunitarios y profesionales tomadores de decisión en la Costa Caribe Sur de Nicaragua, que inciden en el desarrollo de las políticas públicas, en el área de medio ambiente y cambio climático, mediante la formación académica y desarrollo de investigaciones.	Cambio Climático	Líderes comunitarios y profesionales tomadores de decisión	Región Autónoma de la Costa Caribe Sur (RACCS): Bluefields y Laguna de Perlas	19/01/2015	20/09/2016	80,090.00	70,000.00	Completado
24	Unión Nicaraguense para la Responsabilidad Social Empresarial	Estrategias de adaptación ante el cambio climático en Empresas	Brindar asistencia técnica y capacitar a las empresas en el tema de Adaptación al Cambio Climático, aplicando herramientas que les ayuden a identificar los riesgos y oportunidades que enfrentan ante el cambio climático y promoviendo acciones de adaptación contribuyendo al desarrollo sostenible de las mismas a través de un plan de adaptación.	Cambio Climático	Empresas Locales	Bluefields y Corn Island.	26/09/2016	26/05/2018	114,584.72	114,584.72	En Ejecución
									1,990,344.29	1,614,982.93	

Annex 3: MGP Logical Framework Indicator Report

Indicadores de Desempeño
Quarter IV 2016

Indicator	LOP	Years			Fiscal Year 2016															Explanation
		2011- 2015			Quarter I			Quarter II			Quarter III			Quarter IV			Accrued			
		Target	Acco	%	Target	Acco	%	Target	Accoom	%	Target	Acco	%	Target	Acco	%	Target	Acco	%	
O1: Promote the exercise of rights and responsibilities by citizens in local governance and development																				
Indicator 1.2	218	211	277	131%	5	43	860%	20	4	20%	20	3	15%	15	9	60%	60	59	98%	Corresponde a la participación de las OSC en Seiones de los Concejos Municipales de Bluefields (2); El Rama (2) y El Almendro (1). Además de las iniciativas relizadas por las OSC que realizaron los presupuestos ciudadanos en los municipios de Bluefields, Muelle de los Bueyes, Chinandega y Ciudad Sandino
Number of Local Mechanisms Supported with USG Assistance for Citizens to Engage their Sub-national Government.																				
R1.2. Citizens have the understanding and tools necessary to exercise their right to active participation.																				
Indicator 1.2.1 (2.4.1-6)	3508	3724	5205	140%		124					100	93	93%	100			200	217	109%	En el cuarto trimestre las acciones de formación se focalizaron en fortalecimiento de capacidades de las OSC
Number of people who have completed civic education programs.																				
• Number of men		1862	1927	103%		25					50	44	88%	50			100	69	69%	
• Number of women.		1862	3278	176%		99					50	49	98%	50			100	148	148%	
R1.3 Advocacy and citizen participation activities promoted.																				
Indicator 1.3.1. (2.4.1-2)	124	256	275	107%	6	5	83%	6	2	33%	6	10	167%	6	13	217%	24	30	125%	Incluyen las expresiones territoriales de personas con discapacidad (3); Comaj (4); Comités de Desarrollo Municipales (3); MDS, AMC y Amjolu
Number of civil society organizations using USG assistance to promote civic participation.																				
Indicator 1.3.3.	172	237	486	205%	50	263	526%										50	263	526%	
Number of initiatives presented by citizens and CSOs to local governments.																				
Indicator 1.3.4.	34%	30	40	135%				30%	46.7%	156%							30%	47%	156%	
Percentage of citizen requests that are included in municipal budgets.																				

Indicator	LOP	Years			Fiscal Year 2016															Explanation
		2011- 2015			Quarter I			Quarter II			Quarter III			Quarter IV			Accrued			
		Target	Acoo	%	Target	Acoo	%	Target	Acoom	%	Target	Acoo	%	Target	Acoo	%	Target	Acoo	%	
O2: Strengthen the management capacities of CSOs to empower citizens.																				
Indicator 2.1.	10	13	4	31%										13			13			Se repograma la medición de las acciones de mejora para el 2018, fecha prevista para finalizar la extensión del porgrama. En el 2017 se levantará información de línea de base de las OSC con asistencia del Pograma
Number of CSOs that improve their organizational capacity by at least 20%.																				
R2.1 CSO have been institutionally strengthened																				
Indicator 2.1.1. (2.4.1-1)	75	115	121	105%							26	24	92%		2		26	26	100%	Las acciones de fortalecimiento incluyeron diferentes acciones entre las que destaca la acciones de asistencia técnica para el diseño de campañas de comunicación, considerado un elemento clave para la proyección de las OSC
Number of Civil Society Organizations using USG Assistance to Improve Internal Organizational Capacity.																				
Indicator 2.1.2.	430	550	688	125%							156	166	106%				156	166	106%	Las temáticas de capacitación incluyeron: liderazgo y género, construcción de agendas de incidencia, talento humano y comunicación para la incidencia.
Number of CSO representatives trained under organizational strengthening activities.																				
• Number of men		240	298	124%							78	70	90%				78	70	90%	
• Number of women.		310	390	126%							78	96	123%				78	96	123%	
O3. To increase citizen awareness of and demand for fiscal transparency in Nicaragua and to support citizen dialogue with local and national budget policy decision makers.																				
R3.1. CSOs, journalists and citizens are knowledgeable about and advocating for fiscal transparency.																				
Indicator 3.1.1. (2.4.1-9)	10	24	16	67%		6		6	0	0	10	12	120%	6	12	200%	22	30	136%	Incluyen las expresiones territoriales de personas con discapacidad (3); Comaj (4); Comités de Desarrollo Municipales (3); AMC, MDS - Amjolu
*Number of CSOs receiving USG assistance engaged in advocacy interventions.																				
• Local Level						5		6	0	0	4	6	150%	6	12	200%	16	23	144%	
• National Level						1					6	6	100%				6	7	117%	
Indicator 4.2.	5	5	5	100%							10	10	100%				10	10	100%	Se sobre cumplió la meta por cuanto las OSC que recibieron la capacitación en seguimiento presupuestos públicos replicaron la capacitación con sus redes territoriales.
Number of CSOs receiving program support that monitor public resources.																				
Indicator 4.2.3. (2.2.4-5)	45	45	50	111%							50	93	186%		85		50	178	356%	
Number of people affiliated with non-governmental organizations receiving USG-supported anti-corruption training																				
O.4 To increase the resilience of the people and natural resources in the Caribbean region of Nicaragua to the long-term impacts of climate change by promoting the participation of vulnerable populations in the adaptation planning process																				
R 4.1 Indigenous and afro-descendent communities have increased knowledge and tools to engage and participate in the local adaptation planning processes																				
Indicator (4.8.2-26)	9	0	0	0							12	15	125%				12	15	125%	
Number of stakeholders with increased capacity to adapt to the impacts of climate changes as a result of USG assistance																				
R4.2 Strengthened coordination, advocacy, citizen participation and dialogue between communities and communal/municipal/regional governments																				
Indicator (4.8.2-26)	10	10	15	150%							12	5	42%		7		12	12	100%	Corresponde a los actores que trabajan el plan de adaptación ante el cambio climático del municipio de Corn Island: Gobierno Comunal Creol, Alcaldía, Comité de prevención de desastres, asociación de dueños de hoteles, asociación de pescadores, asociaciones de educadores y asociaciones de jóvenes.
Number of stakaholder participating in the formulation of climate change adaptation plan as a result of USG assitance																				
Number of men	50	50	114	228%							15				16			31		
Number of women		50	262	524%							29				42			71		
Number of ethnic group	2	2	6	300%							4				4			4		
Number of Municipalities	2	2	2	100%							1				1			1		

Indicator	LOP	Years			Fiscal Year 2016															Explanation		
		2011- 2015			Quarter I			Quarter II			Quarter III			Quarter IV			Accrued					
		Target	Acoo	%	Target	Acoo	%	Target	Acoom	%	Target	Acoo	%	Target	Acoo	%	Target	Acoo	%			
Crosscutting indicators																						
Indicator (2.4.1-3)	19	19	17	89%	1	1	100%	2	1	50%	1	2	200%	1	1	100%	5	5	100%	Corresponde a la campaña de Cambio Climático.		
Number of CSO Advocacy Campaigns Supported by USG.					1	1	100%	1	1	100%	1	2	200%	1	1	100%	4	5	125%			
MGP																	1					
IEEPP								1														
Indicator (2.4.2-8)	33	33	52	158%		1		2	1	50%	2	1	50%		2.5		4	5.5	138%	Se sobre cumplió la meta por cuanto se amplio el número de días de formación en seguimiento presupuestario y uso del sitio Web Presupuestos Municipales Abiertas		
* Number of training days provided to journalists with USG assistance, measured by person-days of training.																						
MGP	19	21	38	181%		1		2	1	50%	2	1	50%		2.5		4	5.5	138%			
IEEPP	14	12	14	117%																También se sobre cumplio el número de periodistas capacitados por cuanto se amplio la convocatoria a nivel nacional.		
• Number of men		127	120	94%																		
• Number of men MGP		70	104	149%		13		8	3	38%	8	12	150%		15		16	43	269%			
• Number of men IEEPP		57	16	28%																		
• Number of women.		121	109	90%																		
• Number of women. MGP		70	85	121%		12		8	5	63%	8	8	100%		10		16	35	219%			
• Number of women. IEEPP		51	24	47%																		
Indicator (2.2.4-4)	207	114	99	87%		15		14	7	50%	8	2	25%	8	9	113%	30	33	110%	Incluye 8 cabildos de rendición de cuentas realizados en los municipios de Muelle de los Bueyes, San Miguelito, El Almendro, San Pedro de Lóvago, Santo Domingo, El Rama y Blefields (2). Adicionalmente en el marco del proyecto de Transparencia Fiscal el IEEPP realizó el análisis de la reforma al Presupuesto General de la República 2016.		
Number of mechanisms for external oversight of public resource use supported by USG assistance																						
MGP	199	105	90	86%		14		8	5	63%	8	2	25%	8	8	100%	24	29	121%			
IEEPP	8	9	9	100%		1		6	2	33%					1		6	4	67%			
Indicator 2.4.1-11	10	10	10	100%	4	4	100%	3	2	67%	3	3	100%		1		10	10	100%	Incluye a Feconori Trabajando con personas con discapacidad		
Number of USG-funded organizations representing marginalized constituencies trying to affect government policy or conducting government oversight.																						
Indicator	5	5	6	120%				5	4	80%		9					5	13	260%	Incluye a las organizaciones que están trabajando en seguimiento a la ejecución tanto del Presupuesto General de la República como de los presupuestos municipales.		
Number of CSOs strengthened to promote policy dialogue, advocate for change, and/or serve as watchdogs on key issues.																						

Annex 4: MGP Trainet Report

Programs Grouped by Activity with Funding

Report Parameters:

Activity: CHF International

Strategic Objective: SO1: MORE POLITICAL PARTICIPATION, COMPROMISE AND TRANSPARENCY

Site: CHF International - Nicaragua

Start Date After: 07/01/2016

End Date Before: 10/01/2016

Program Status: Completed

Location: In Country

Training Program	Location	Start Date	End Date	Males	Females	Total Trainees	Budgeted Amount	Actual Amount	Difference
Activity: CHF International									
Periodismo de Datos y Seguimiento	IC	07/29/2016	07/31/2016	15	10	25	\$ 13,055	\$ 13,055	\$ 0
Identidad Sexual y Género	IC	08/04/2016	09/22/2016	23	20	43	\$ 923	\$ 923	\$ 0
Participacion Ciudadana y Genero	IC	07/13/2016	09/20/2016	25	93	118	\$ 7,983	\$ 7,983	\$ 0
Liderazgo, Incidencia Política y	IC	08/24/2016	09/30/2016	17	20	37	\$ 1,509	\$ 1,509	\$ 0
Transparencia y Seguimiento	IC	07/13/2016	09/30/2016	33	25	58	\$ 2,999	\$ 2,999	\$ 0
Fortalecimiento Organizacional	IC	07/01/2016	09/11/2016	77	118	195	\$ 61,683	\$ 61,683	\$ 0
Totals for Activity:				190	286	476	\$ 88,152	\$ 88,152	\$ 0
Totals for Report:				190	286	476	\$ 88,152	\$ 88,152	\$ 0

Annex 5: MGP Cost Share Report**Comprehensive Cost Share Report
for Nicaragua, MGP**

Dates of Program: From 07/01/2016 through 09/30/2016

Fiscal Year Covered by This Report: FY 2016

In Kind Match Summary (GAAP & Non-GAAP, Field Office & HQ)

Prepared By:

Project Name:

Cost Center Number

Agreement Number

Total In kind/match obligation per Cooperative Agreement

Total Non-GAAP match achieved in Field including the current period

Total GAAP match achieved (HQ & Field) including the current period

Total GAAP & Non-GAAP achieved (HQ & Field) including the current period

Total in kind/ match obligation remaining

Leonel Briceño
Municipal Governance Program
22401
AID-524-10-00006
2,130,000
1,951,444
1,951,444
178,556

----- This portion for Non-GAAP Match Achieved in the Field Only -----

	Donation Type	Amount	Q1	Q2	Q3	Q4
A	Donated Equipment, materials and other tangible items	0	0	0	-	-
B	Donated use of equipment, materials and other tangible items	4,978	1,404	500	1,709	1,365
C	Donated use of facilities	26,618	0,868	4,351	3,735	7,663
D	Donated Land	0	0	0	-	-
E	Donated use of land	0	0	0	-	-
F	Donations of unskilled labor to Global Communities, to a Global Communities project/partner, or to Global Communities beneficiaries	17,452	1,421	3,222	135	2,675
G	Donations of skilled labor to Global Communities partners	101,064	4,124	20,323	29,736	26,881
Total In Kind Match in FY16 (Field)		150,111	47,816	28,395	35,315.58	38,584

Annex 6: MGP Accruals

GLOBAL COMMUNITIES NICARAGUA
CA N° AID-524-10-00006
4th QUARTERLY BUDGET EXECUTED EXPENDITURES
FY 2016
U.S. DOLLARS

		a	b	c	d	e	f	g	h=b+ c+ d+ e+ f+ g	i = h/a	j= a-h
Nro.	Line Item	Total Approved Budget	Total Expenditure FY 2011	Total Expenditure FY 2012	Total Expenditure FY 2013	Total Expenditure FY 2014	Total Expenditure FY 2015	Total Expenditure FY 2016	Accumulated Expenditures through 09/30/2016	Percentage of Execution	Remaining Balance in Relation with the Approved Budget
1	Personnel	4,809,288	488,695	621,373	612,524	503,168	569,082	587,877	3,382,720	70.34%	1,426,568
2	Fringe Benefits and Allowances	2,492,171	282,880	271,424	282,894	262,783	286,887	297,488	1,684,356	67.59%	807,815
3	Consultants	255,771	64,225	35,417	78,974	9,839	11,112	8,293	207,860	81.27%	47,911
4	Travel & Per Diem	503,830	78,827	73,557	52,772	49,707	46,352	57,639	358,853	71.23%	144,977
5	Equipment & Supplies	332,218	212,804	37,537	18,235	10,432	11,758	20,795	311,562	93.78%	20,656
6	Contracts and Subawards	12,552,479	1,373,557	2,654,732	1,348,215	978,745	922,927	1,218,495	8,496,670	67.69%	4,055,809
7	Program Costs- Direct Implementation	464,496	28,713	45,636	82,301	36,029	46,213	144,911	383,803	82.63%	80,693
8	Other Operating Costs	1,291,321	148,964	139,555	131,336	150,839	139,875	215,545	926,114	71.72%	365,207
9	Indirect Charges Per NICRA	3,298,189	349,839	554,302	383,699	263,433	400,434	388,813	2,340,521	70.96%	957,668
	TOTAL COSTS	25,999,763	3,028,504	4,433,533	2,990,950	2,264,976	2,434,641	2,939,855	18,092,459	69.59%	7,907,304

Annex 7: MGP Alliances

MGP PARTNERSHIPS AND ALLIANCES	
ORGANIZATION	ADVANCES
1.FDI - DEXIS	En una última reunión de octubre se acordó intercambiar información sobre organismos con los que coincidimos, así como instrumentos de medición.
2.Technoserve	Se mantiene la colaboración de apoyo al CDM de Muelle de los Bueyes para impulsar la Política de Desarrollo Económico Local.
3. CIG	Sigue brindando un valor agregado para el análisis del contexto, para promover el tema de género e intercambiar sobre lo que se está debatiendo entre organismos afines.
4. Catholics for the Right to Choose	Está participando activamente en el funcionamiento del sitio Voces contra la Violencia.
5. NDI	Se mantiene el intercambio de información. Ahora particularmente con el surgimiento del nuevo componente de Participación Ciudadana en Procesos Electorales.
6. Red Local	Forman parte del grupo promotor del sitio web de Presupuesto Municipales Abiertos y se intercambia información.
7. Red de Progreso Social	Participamos en este espacio de coordinación de organismos que promueven el Índice de Progreso Social, el cual está coordinado por FUNIDES y con asesoría del INCAE – AVINA.
8. UNFPA	Participan en la Mesa de Concertación de Juventudes y seguimos coincidiendo en el posicionamiento de la misma para promover una política de juventud regional basada en el análisis de Voces del Sur.
9. Guegue	Empresa desarrolladora de Software con quien se sigue trabajando en el sitio web <i>Presupuestos Municipales Abiertos</i> y se explora nuevas iniciativas.
10. Trocaire	Después del evento sobre “Prácticas comunitarias de seguimiento a los recursos públicos” realizado en agosto de 2016 se ha coincidido en las ventajas de seguir colaborando en acciones conjuntas como: desarrollo del Blog, encuentro de técnicos, encuentro sobre sostenibilidad.
11. Universidad Thomas More	Se está impulsando un módulo de formación y seguimiento a módulo de auditoría social para ex egresados de los cursos de liderazgo del NDI.
12. AVINA / INCAE	Se está desarrollando un diálogo exploratorio para ver posibilidad de trabajar en alianza para aplicar el Índice de Progreso Social (IPS) en algunos de los municipios donde colabora el Programa de Gobernabilidad Local
13. ICCO	Se ha concertado explorar el apoyo a una cooperativa de Muelle de los Bueyes como una forma de impulsar la Política de Desarrollo Económico Local de este municipio.
14. IREX	Se comparte información general y en particular sobre el apoyo al Programa Café con Voz.
15. Fundación Violeta Barrios	Se tiene acuerdo de impulsar el sitio “el derecho a preguntar” creado por la Fundación, a fin de promover su uso. Se comparte información general y en particular sobre el apoyo al Programa Café con Voz.